

HISTORY OF
Civil Air Patrol
Auxiliary of the United States Air Force
North Carolina Wing



1 January 2021 - 31 December 2021

Prepared By

Major Timothy M. Bagnell, MMH

Significant contributions from

Capt Elizabeth Dunster
Lt Col Lynne Albert
Lt Col Kathy Nicholas

Reviewed By
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REGION COMMANDER APPROVAL

Colonel Bruce Heinlein



HEADQUARTERS NORTH CAROLINA WING
CIVIL AIR PATROL
UNITED STATES AIR FORCE AUXILIARY
3520 Alamance Road
Burlington NC 27215



20 Apr 2022

MEMORANDUM FOR WHOM IT MAY CONCERN

FROM: NCWG/CC

SUBJECT: North Carolina Wing Annual History Report

The North Carolina Wing 2021 Annual History Report is approved

Respectfully,

A handwritten signature in black ink, appearing to read "E. P. Angelovich".

EDWARD P. ANGELOVICH, Col., CAP
Commander, North Carolina Wing

ANNUAL HISTORY

INTRODUCTION OF UNIT STAFF

Wing Commander
Vice Commander, East
Vice Commander, West
Chief of Staff

Edward Angelovich
Brendan Kearns
Jeff Focke
Dennis Bissell

Colonel
Lieutenant Colonel
Lieutenant Colonel
Lieutenant Colonel

SUMMARY NARRATIVE OF MAJOR ACTIVITIES

During the COVID-19 pandemic, Civil Air Patrol squadrons across the North Carolina Wing engaged in many safe and exciting outdoor activities with their cadets, including orientation flights, emergency services training, rocketry programs, and many other fun and unique experiences, as well as supporting actual search and rescue missions requested by the North Carolina Emergency Management (NCEM Division and the Air Force Rescue Coordination Center (AFRCC)).

In the second year of the pandemic, North Carolina Wing continued to lead the way in many fields it has long shown proficiency in. The Wing also demonstrated its innovation and forward-looking planning as its members forged new paths, found new methods, and invented new techniques to adapt to and overcome the restrictions the pandemic environment continued to place on all of the Civil Air Patrol. Instead of shrinking, many units and departments within the Wing found ways to not only survive, but grow during this challenging year, using techniques like cohort recruiting. What follows is a narrative of where the North Carolina Wing succeeded in 2021.

Emergency Services:

In no small part because of the COVID crisis, the North Carolina Wing took a very active role in Search and Rescue (SAR), disaster relief and Homeland Security (HLS) missions. 2021 saw a deepening of North Carolina Wing's professional relationships with North Carolina Emergency Management, North Carolina Air National Guard, U.S. Army and the U.S. Air force as well as other partners and customers as we aided in the pandemic response efforts of our communities, state, and nation. Among those partners several stand out for the work we accomplished together: U.S. Army 3-58th Aviation Regiment, U.S. Army F/3-82 GSAB Combat Aviation Brigade, 2-130th Aviation Regiment, North Carolina Air National Guard 235th Air Traffic Control Squadron, and U.S. Air Force 4th Fighter Wing.

In 2021 alone, North Carolina Wing took part in eight SAR missions resulting in three lives SAVED and nine FINDS. One of these FINDS was credited to North Carolina Wing's drone/UAS team, marking another first for the Wing! Alongside the entirety of the Civil Air Patrol, North Carolina Wing played a significant role in our State's COVID pandemic response. In 2021, our Wing continued to provide continued assistance to 80 out of North Carolina's 100 counties making deliveries of crucial medical supplies as well as the herculean effort of supporting daily, about a dozen county vaccination centers including a FEMA center. Some of the major support efforts included the following counties:

- Iredell County
- Rockingham County
- Guilford County (Greensboro)
- Gaston County
- Cumberland County
- Duplin County
- Jones County
- Mecklenburg County
- The Guilford County vaccination site deserves special attention. This county support was the only vaccination center site in the state that was setup in coordination with FEMA, and was staffed with personnel from FEMA, North Carolina Emergency Management, Members of the North Carolina National Guard and Air National Guard, members of the

Air Force Detachment 2 335th Air Expeditionary Group, as well as service members from the United States Navy and Marine Corps. This FEMA site was operated for months with two-daily shifts of CAP personnel (North Carolina and Virginia wings) and a constant CAP presence assisting in a variety of functions and capacities. Not since the Coastal Patrol bases of World War II has the North Carolina Wing been involved in staffing a location continuously for such an extended duration.

Emergency Services training was largely continued at the squadron-level by the dedicated personnel there. The Wing was able to hold its first Wing-level Ranger Training Weekend in November, the first since November of 2019.

Aerospace Education:

North Carolina Wing's Aerospace Education program saw successes throughout the year. In addition to the activities conducted for the Cadets (see above), North Carolina Wing carried on its long tradition of setting the standard for flying hours and safety. The North Carolina Wing conducted 846 orientation flights. The majority of these were done with our own cadets, but over 200 were done in conjunction with Air Force ROTC and JROTC cadets from around the Wing. Taking all flights into account, North Carolina Wing had 4,370 hours in the air during 2021! A note on the Wing's logistics and operations, at the end of 2021 North Carolina Wing had sixteen single-engine aircraft and one glider in its fleet.

Another first in flight that North Carolina Wing members led the way in was the Inaugural High Altitude Balloon Challenge. Rising to the challenge were twelve squadrons from across the Wing. The team from Cunningham Field Composite Squadron was one of the finalists for the Digital Mission Patch section of the competition.

Rocketry was another area that the Wing refused to back away from in terms of helping its cadets learn and advance. During the past year, fifty-five cadets completed the rocketry program and earned their badge – quite an accomplishment during difficult times. An example of how Squadrons adapted and overcame the pandemic restrictions was the Tar River Composite Squadron. They were one of many squadrons that continued to offer CAP's rocketry program to cadets while operating within the safety guidelines provided by CAP. Through their close relationship with the Rocky Mount-Wilson Airport, cadets and their Senior mentors were able to take advantage of the facilities offered at the airport's terminal building. This outdoor environment was perfect for the time as it allowed cadets to build their rocketry skills while safely social distancing, and airport management assisted with safety as their personnel arranged notices to cadets for when the rockets were about to be launched.

North Carolina Wing's CyberPatriot program continues to grow, as well. The annual competition period provided our cadets hands-on experience in the field of cyber security, practicing securing computer networks while exciting, educating, and motivating them toward careers in cybersecurity and other STEM fields. Each team took full advantage of their three guaranteed rounds of live, online competition, with teams usually beginning their training towards the end of the summer. Following the elimination rounds, and semifinals, thirteen teams in the All-Services Division advanced to the National Finals Competition in March, held virtually due to the COVID-19 Pandemic. Of the 4,800 teams that entered CyberPatriot XIII – North Carolina Wing's twenty-four teams (representing 12 squadrons and around 120 cadets) made impressive showings: In the State Round Awards:

- Three teams made it to the Platinum Tier of the All Services Division: (add the CAP Charter numbers in) Union County Composite Squadron, Iredell Composite Squadron, and Raleigh-Wake Composite Squadron.

- 1st Place Tier Award in the Gold Tier – Apex Cadet Squadron
- 1st Place Tier Award – Silver Tier – Gastonia Composite Squadron
- 2nd Place Tier Award – Silver Tier – Franklin County Composite Squadron
- 3rd Place Tier Award – Silver Tier – Franklin County Composite Squadron
- Middle School Division – Union County Composite Squadron followed by Raleigh-Wake Composite Squadron

One final note on the Wing's Aerospace Education achievements. By the end of calendar year 2021 fifteen squadrons had earned the Aerospace Excellence Award (AEX).

You need to include how NC 300 was very successful and how they made it to the National Finals.

Cadet Programs:

North Carolina Wing's Cadet Programs had a banner year for milestone promotions, even though some of the most restrictive time due to COVID-19 pandemic! Perhaps for the first time in Wing history North Carolina Wing had five Gen. Carl A. Spaatz award promotions in a single calendar year. Those recipients were C/Col Graham Collie (NC-019), C/Col Ronald Smith (NC-305), C/Col Larrabee Hoelscher (NC-111), C/Col Madeline Nagle (NC-162), C/Col Josh Gandy (NC-162). In addition, the North Carolina Wing also had one Gen. Ira C. Eaker award earned by C/Lt Col Cody Matthews (NC-082), as well as an Amelia Earhart award earned by C/Capt Anderson Wells (NC-301). At the end of 2021, North Carolina Wing had 916 Senior members and 1,141 Cadets on its roll. These are spread out across forty squadron (and other) locations across the state.

Despite COVID restrictions, the North Carolina Wing managed to hold its full summer Encampment. The 2021 North Carolina Wing Summer Encampment was held at Camp Butner National Guard Training Center 24 Jul to 31 July. In accordance with COVID guidance and limitations the number of slots was reduced to 113 billets, which was approximately one third of the facility's normal capacity. North Carolina Wing graduated 100% of the eighty-five students and was able to deliver a (relatively) normal Encampment experience. The North Carolina Department of Emergency Management Aviation Division provided hands-on expert drone demonstrations. Cadets were also able to take advantage of the rifle range and obstacle course. Many cadets earned their National Rifle Association Marksmanship Badge. Thanks to the selflessness of the Senior Staff, North Carolina Wing was able to rotate some of the positions and allow more Senior members to gain valuable experience and training by taking part at the summer Encampment.

Despite restrictions of the Covid pandemic, North Carolina Wing squadrons continued to succeed in earning Quality Cadet Unit Awards (QCUA). The following is a compilation of the squadrons who earned the QCUA in 2021 as well as how many consecutive years they have earned it: For ELEVEN consecutive years, Burlington and Apex Composite squadrons; eight consecutive years Raleigh-Wake composite squadron; six consecutive years, the Fayetteville, Cape Fear, Orange County, and Brunswick County composite squadrons; Five consecutive years, the Gastonia and Iredell composite squadrons; Four years, Goldsboro, Union County, and Guilford County composite Squadrons; Three consecutive years Franklin County composite squadron; Returning this Year or earning the QCUA for the first time were the Asheville and Moore County Composite Squadrons. As well, Iredell Composite Squadron was the recipient of the 2021 Squadron of Merit and the Union County Composite Squadron was the recipient of the region-awarded Squadron of Distinction.

Public Affairs:

Speaking of Public Affairs, North Carolina Wing's PAOs had a banner year in 2021. Twenty-four articles were penned by Public Affairs Officers across the Wing and published on the North Carolina Wing website. The Wing Facebook page continued to be actively managed with several postings made daily, including posts shared from our squadron pages and other Civil Air Patrol Facebook groups. Twenty-five articles mentioning the Civil Air Patrol/North Carolina Wing in external media outlets were identified, with links to them posted on the North Carolina Wing website.

As referenced above, three North Carolina Wing PAO's received Balsem Awards in 2021, most notable among them was Capt Elizabeth Dunster receiving the Lt Col Al Pabon Best in Show Balsem Award for her work. The North Carolina Wing's virtual conference in February was another successful virtual event that the Wing held, to which the PAO staff made significant contributions. The Wing PAOs assisted with the lead-up to, and documenting of the activities during it. Taking screenshots of presenters and attendees, and asking members attending the virtual conference to send in "selfies" of themselves attending the conference in their CAP uniforms at home are just a couple ways the PAO staff helped make the virtual conference a fun and interactive experience for all!

The Public Affairs team worked throughout the Wing highlighting the COVID-19 Pandemic response. PAOs from across the wing rose to the challenge of adapting to the continually changing requirements of the COVID-19 pandemic. One area this adaptation can be seen is in how well they made the switch from traditional photography in the usual crowded settings to screenshotting virtual meetings and documenting those live activities, while upholding masking and distancing requirements so as to continue to bring attention to the activities of our organization. All while maintaining the professional standards of their craft!

Historian:

2021 was a year of extreme highs and lows for the North Carolina Wing when it came to their Historian program. Two Congressional Gold Medal ceremonies were held, which marked the high points of the year for the department. The first was hosted by Brunswick County Composite Squadron at the Winding River Plantation Community Veterans Memorial on 27 March, 2021 where the descendants of Lt Robert Humberson Miller Jr, a member of Coastal Patrol Base NR 8 in South Carolina, were presented with the Congressional Gold medal. The second presentation was hosted by Tar River Composite Squadron at Rocky Mount – Wilson Airport on 8 May, 2021 where the family of 1st Lt Jesse Coltrain was presented with the Congressional Gold Medal. Lt Coltrain had served at Coastal Patrol Base 21 in Beaufort, North Carolina. In both cases, the ceremony had to be scaled back due to COVID-19 restrictions, but was able to go ahead after adapting the presentations to an outdoor setting.

In memoriam, the North Carolina History Department honors two giants, Lt Col Phillip Sallet and Lt Col Joseph Myers, who made service a way of life. Lt Col Phillip Saleet served with the North Carolina Wing since the mid-1980s and was a fifty-year member of Civil Air Patrol. He previously served as Wing and Region Historian as well as an Assistant Historian at the National level. Lt Col Phil Saleet passed away on November 25th, at the age of seventy-five. Lt Col Joseph Myers' CAP career goes back to 1982. Lt Col Myers was serving as the Mid-Atlantic Region Historian at the time of his passing, just one day later on November 26th, and previously had served as the North Carolina Wing Historian. The passing quickly of these two members had tremendous impact to the Historian program, as well as the loss of the collective knowledge and experience these men possessed will take a long time to recover from.

Health Services:

North Carolina Wing's Health Services team forged new paths through unfamiliar territory in 2021. In addition to service with the North Carolina Wing Remobilization Team, Lt Col Leighton, the North Carolina Wing Health Services Officer has been serving at the National level since 2018. During 2021, he led the COVID-19 Exceptions Team of Health Service Officers who were tasked by National Command to review, guide and accept/reject the plans for all significant Region and Wing Activities, including Wing Conferences, Encampments, National Cadet Special Activities, Flight Academies and more for the nation. In the fall of 2021, he was selected to serve as the Senior Program Manager for Health Services at National and was awarded the CAP Distinguished Service Medal for his contributions.

Education & Training (previously known as Professional Development):

The Wing Education and Training staff's goals of communication, collaboration, and contribution were accomplished through the monthly Education and Training Newsletter which contained announcements of members completing Professional Development Levels, earning Yeager Awards, and Specialty Track Ratings. In addition, articles on the Education and Training Program were distributed periodically with helpful information on eServices, where to find resources, and other training opportunities nationally and outside CAP. Newsletters were also posted to the Wing website and social media. Knowing that motivation and acknowledgement are keys to an all-volunteer organization, the Wing Education and Training staff made a point of sending congratulatory letters and certificates to members when they completed a new level of training.

The first ever Wing, Region and National Education & Training Summit for Commanders and Education & Training Officers was held in October. This included presentations by three national staff members. The Education & Training Tool Kit was finalized and distributed. A Specialty Track Subject Matter Expert Program and network is currently under development as a result of this summit.

Overall, North Carolina Wing's personnel showed their character and capabilities in ways that reflected well on all of the Civil Air Patrol. Many of the Wing's personnel were recognized at the Region and National levels:

- Middle Atlantic Region award winners for 2020 (presented in 2021 by Col Heinlein):
 - JOHN V. SORENSON CADET PROGRAMS OFFICER OF THE YEAR:
 - Maj Tammy Hallihan
 - COL EDWIN W. LEWIS JR. INCIDENT STAFF MEMBER OF THE YEAR:
 - Capt Robert O Call III
 - PROFESSIONAL DEVELOPMENT OFFICER OF THE YEAR:
 - Maj Kathleen Nicholas
 - SAFETY OFFICER OF THE YEAR:
 - Lt Col Christopher A Duemmel
 - SENIOR MEMBER OF THE YEAR:
 - Maj Martin B Heller
- National Awards:
 - Maj Howell Balsem Public Affairs Exceptional Achievement Awards:
 - MAJ AL PABON BEST IN SHOW AWARD: Capt Elizabeth Dunster
 - Other Balsem Awards:
 - Certificate of Merit: Lt Col Lynne Albert
 - Photography: Capt. Hazard Bently
 - Photography: Capt Elizabeth Dunster

North Carolina Wing's Education & Training program, led by Lt Col Kathy Nicholas, provided exceptional aid to our Senior members. With the guidance of the Professional Development team North Carolina Wing's Senior members made some impressive advancements in their Specialty tracks, and other areas of their training. Through a combination of online and in-person training, the following growth was seen:

- In FY21, 20% of senior members increased their Education and Training Program Level completions.
- In the first quarter of FY22, 83% of members completed Level I within 30 days of joining
 - Members Specialty Track Ratings of total Senior Membership – Master - 32%, Senior - 34%, Technician - 64%

Administration:

The NCWG COVID-19 Remobilization Team met almost weekly during 2021 to guide the wing through the process of managing and recovering from the pandemic. Led by Capt (later Maj) Robert Call the team consisted of NCWG members from many areas of expertise including Health Services, Safety, Wing Command Staff, Public Affairs and Group and Squadron Commanders.

The team guided the wing through several iterations of the CAP NHQ COVID Phases and served as an example for many other wings on the management of the plans and processes to ensure operational readiness and member activity while protecting the health and safety of the wing personnel and their families. In spite of the restrictions the wing never missed an opportunity to serve our emergency management partners and even managed a safe and healthy Summer Encampment despite the challenges presented.

Government Relations:

Under the leadership of North Carolina Wing's (NCWG) Government Relations Advisor Lt Col Lynne Albert, the Wing had another outstanding National Legislative Day (NLD) Campaign in 2021. In 2021, the Wing's NLD team met virtually with 100% of the fifteen members of the North Carolina congressional delegation, including our two senators and thirteen representatives.

This was the first year in many that the NCWG NLD was able to meet with ALL of the NC delegation. During the NLD meetings, the team members explained CAP's mission, its impact on the citizens of North Carolina, and asked for the congressperson's support of CAP's budget request for the current fiscal year.

The 2021 Wing team was made up of 4 cadets and 4 senior members. The NCWG team thanked the members of Congress and/or their staffers following each meeting and a commemorative NLD coin was given to all participants. The NC Wing is one of the first wings to have designed an NLD coin - one that can be used for many future NLD campaigns.

Chapter I OPERATIONS

Search and Rescue

Qualified mission personnel-

- 295 aircrew personnel
- 1,351 emergency responders

Missions (Real-world)

- 3 ELT searches
- 4 missing persons searches.
 - Of these two there were 9 finds and 3 saves*
- 1 Disaster Relief mission

*-Includes saves and finds credited with national team support

Disaster Response

COVID-

- COVID-19 Vaccination sites in various counties around NC from a directive of NCEM who partnered with HHS of NC. Vaccine site support in 80 out of 100 counties.

Homeland Security

Significant Events Supported-

- U.S. Army 3-58th (3rd Airfield Operations Battalion, 58th Aviation Regiment)
- U.S. Army F/3-82 GSAB (3rd General Support Aviation Brigade, 82nd Combat Aviation Brigade)
- North Carolina Air National Guard 2-130th (2nd Battalion, 130th Aviation Regiment)
- North Carolina Air National Guard 235th ATCS (Air Traffic Control Squadron)
- U.S. Air Force 4th Fighter Wing

Counterdrug Operations-

(No data provided)

Chapter II AEROSPACE EDUCATION

Internal Aerospace Education

-O-Flights

- Powered-
 - 499 CAP Cadet
 - 217 AFROTC and AFJROTC
- Glider- 130

Model Rocketry Badge-

- 55

AEX awards received by 15 squadrons.

External Aerospace Education:

- Col Joe Kittinger High Altitude Balloon Challenge Award
- 8 CAP AFROTC and AFJROTC cadet orientation flight missions
- 7 other Air Force support missions
- 34 training missions
- 2 other state support missions
- 3 other missions in support of partner agencies and organizations or local municipalities.

Chapter III CADET PROGRAMS

Cadet Programs

-Milestone achievements-

- Spaatz:
 - C/Col Graham Collie (NC-019)
 - C/Col Ronald Smith (NC-305)
 - C/Col Larrabee Hoelscher (NC-111)
 - C/Col Madeline Nagle (NC-162)
 - C/Col Josh Gandy (NC-162)
- Eaker: C/Lt Col Cody Matthews
- Earhart: C/Capt Anderson Wells

Cadet Activities

-Encampment (24 Jul – 31 Jul, 2021):

- 85 graduates, 15 Cadet Cadre, 24 Senior Staff

QUALITY CADET UNIT AWARD:

11 CONSECUTIVE YEARS:

- NC-022 - Burlington Composite Squadron
- NC-301 - Apex Cadet Squadron

8 CONSECUTIVE YEARS

- NC- 048 - Raleigh-Wake Composite Squadron

6 CONSECUTIVE YEARS

- NC-007 - Fayetteville Composite Squadron NC-023 - Cape Fear Composite Squadron
- NC-150 - Orange County Composite Squadron
- NC-170 - Brunswick County Composite Squadron

5 CONSECUTIVE YEARS

- NC-024 – Gastonia Composite Squadron
- NC-162 – Iredell Composite Squadron

4 CONSECUTIVE YEARS

- NC-126 - Goldsboro Composite Squadron
- NC-300 - Union County Composite Squadron
- NC-307 - Guilford Composite Squadron

3 CONSECUTIVE YEARS

- NC-145 - Franklin County Composite Squadron

Returning this Year or First Time

- NC-019 – Asheville Composite Squadron
- NC-031 – Moore Co Composite Squadron

Drug Demand Reduction

-No Data

APPENDIX I: Core Mission Data and Statistics (*Data in support of the Narrative*)

Operations

(NCEM and NCWG...)

-COVID response...

-Drone program (poss. Under AE external)

Aerospace Education

(See narrative above).

HyperPatriot XIII – NCWG's 24 teams (representing 12 squadrons and up to 120 cadets) accomplished:

In the State Round Awards:

- Three teams made it to the Platinum Tier of the All Services Division: Union County Composite Squadron, Iredell Composite Squadron, and Raleigh-Wake Composite Squadron.
- 1st Place Tier Award in the Gold Tier – Apex Cadet Squadron
- 1st Place Tier Award – Silver Tier – Gastonia Composite Squadron
- 2nd Place Tier Award – Silver Tier – Franklin County Composite Squadron
- 3rd Place Tier Award – Silver Tier – Franklin County Composite Squadron
- Middle School Division – Union County Composite Squadron followed by Raleigh-Wake Composite Squadron

In the National Round Awards:

- Union County Composite Squadron was the wild card entry in the 13 team field.

Internal Aerospace Education

- 55 Model Rocketry Badges

External Aerospace Education

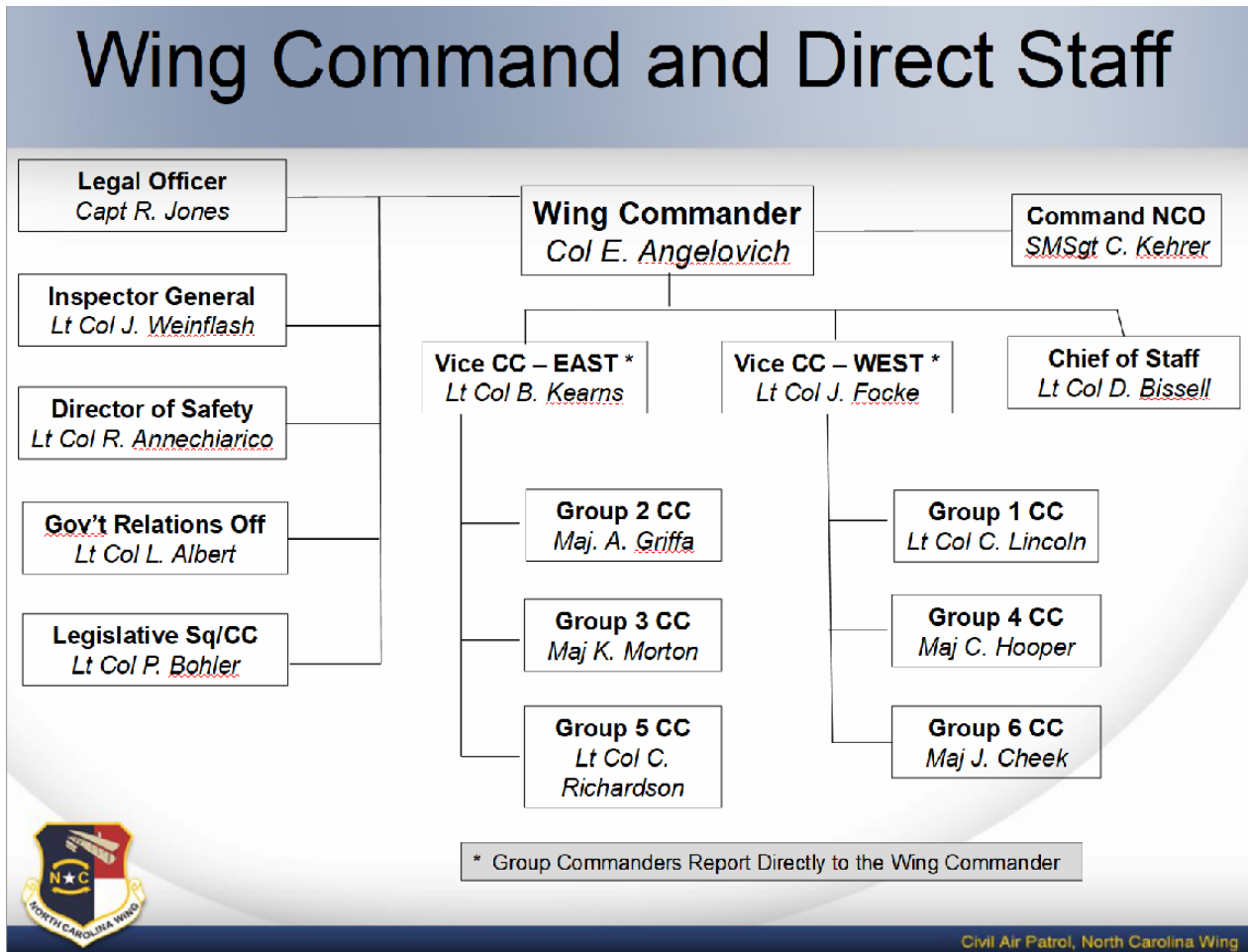
(See narrative above)

Cadet Programs

- (See above)

APPENDIX II: Unit Staff - Data and Statistics



Unit Organization Chart

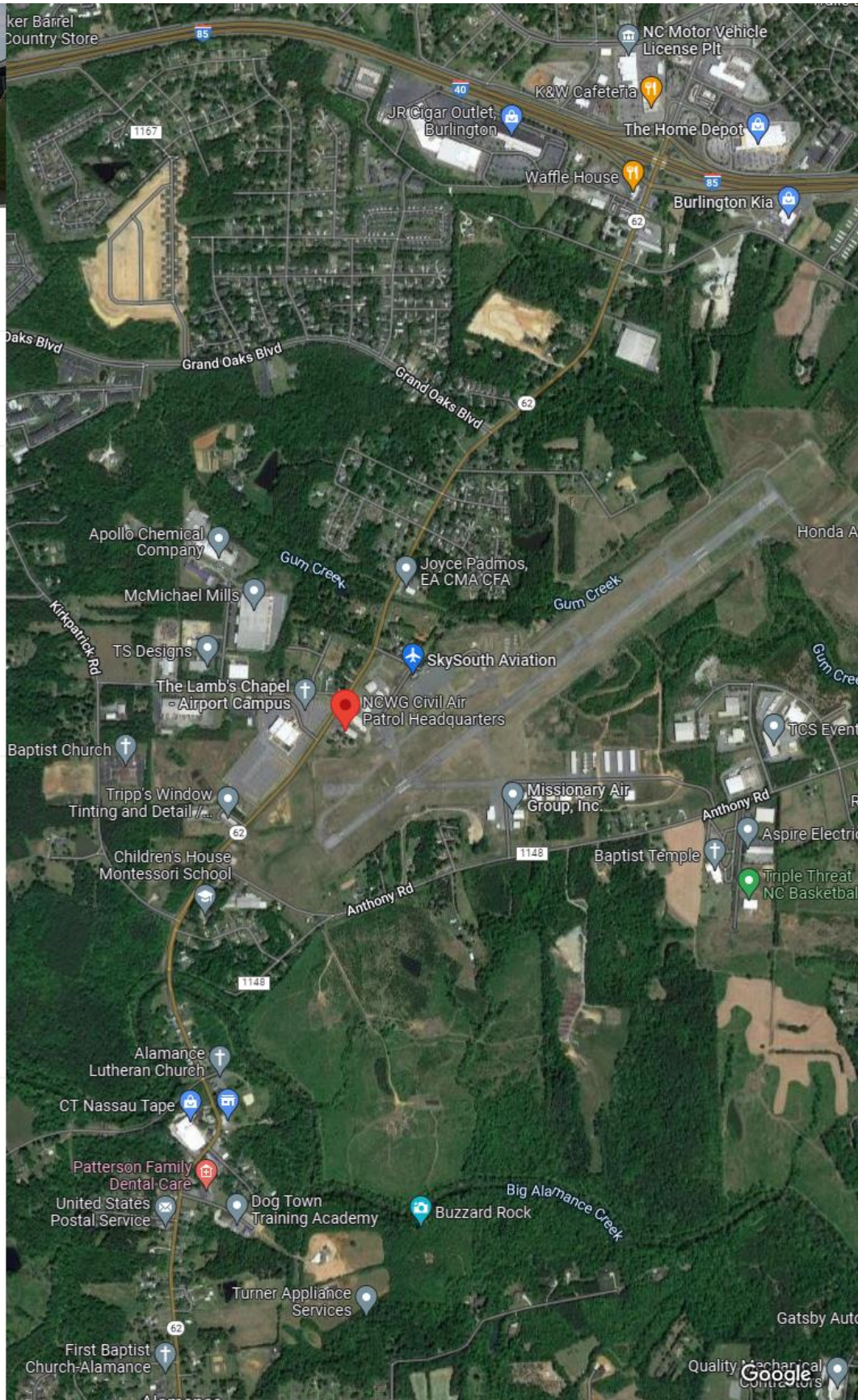


Unit Map



NCWG Civil Air Patrol Headquarters

-  3520 Alamance Rd, Burlington, NC 27215
-  ncwgap.org
-  (336) 570-6894
-  2GX9+5M Burlington, North Carolina



APPENDIX III: Unit Staff - Data and Statistics

Logistics	Eric Grant	Lieutenant Colonel
Communications	Fred Draper	Major
Professional Development	Kathy Nicholas	Lieutenant Colonel
Administration	Shelley Gonzales	Lieutenant Colonel
Personnel	Jordan Crawford	Lieutenant Colonel
Recruiting and Retention	Melita Bullock	First Lieutenant
Plans and Programs	Al Griffa	Major
Public Affairs	Elizabeth Dunster	Captain
Information Technology	John Lane	Captain
Financial Statement	Danna Ross	Captain
Chaplain	Steve Mathews	Major
Historian	Timothy Bagnell	Major
Health Services	Steve Leighton	Lieutenant Colonel
Inspector General	Joe Weinflash	Lieutenant Colonel
Safety	Robert Annechiarico	Lieutenant Colonel
Government Relations	Lynne Albert	Lieutenant Colonel
Legal	Ricky Jones	Major

APPENDIX III: Unit Data & Statistics

Logistics

- 25 ground vehicles
- 16 single-engine aircraft
- 1 glider

Communications

- 18 VHF/FM repeaters
- 412 VHF/FM stations
- 52 HF stations

Professional Development

(See narrative)

Administration

-No data; see narrative above

Personnel

-Volunteer Members

- 916 adult members
- 1,141 cadets

Senior members-

- 14 NCOs

APPENDIX III: Unit Data & Statistics

Recruiting and Retention

(The office was vacant for most of 2021)

Plans and Programs

(No Data) See Maj Al Griffa as he was heavily involved in P&P

Public Affairs

- 24 original articles published
- Wing Facebook page continuously managed
 - several posts per day
- 25 external articles distributed to the Wing
- 3 Balsem Award recipients (SE Professional Development above)
- Coverage of 2021 Wing Conference

Information Technology

(No Data) See Capt Mike Ramsay

APPENDIX III: Unit Data & Statistics (Continued)

Financial Statement

- \$14,400 in state funding
- \$6,718,797 value of wing's volunteer hours

Chaplain

(No Data)

Historian

- 2 CGM awards

Health Services

- COVID response; see narrative above

APPENDIX III: Unit Data & Statistics (Continued)

Administration

(No Data)

Inspector General

(No Data)

Safety

(No Data)

Government Relations
(see narrative above.)