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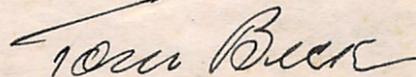
August 6, 1941.

Dear Ken:

I am delighted with your encouraging report and the fine work you are doing. But don't kill yourself - why not take on some temporary help to get through this period of illness and vacation?

I am sure you are right about the proper place in our scheme of things for the model building and youth phases of the plan. In fact, I am enthusiastic about the way you are handling the whole job and am sure you will continue to make progress with the important work you are doing.

Sincerely yours,



THOMAS H. BECK

Mr. Kendall K. Hoyt,  
Manager,  
National Aeronautic Association,  
The Willard hotel,  
Washington, D.C.