HISTORY OF
North Central Region
CIVIL AIR PATROL
Auxiliary of the United States Air Force

01 January 2017 - 31 December 2017
HISTORY
of
NORTH CENTRAL REGION
CIVIL AIR PATROL

AUXILIARY OF THE UNITED STATES AIR FORCE

Prepared By
Col Regena Aye, CAP
North Central Region Historian

Reviewed By
Col. Regena Aye, CAP
North Central Region Commander
MEMORANDUM FOR THE RECORD

FROM: NCR/CC

SUBJECT: Approval of NCR Annual History for 2017

1. Please accept this memorandum as proof of my approval of the NCR Annual History for 2017.

2. If I can provide any additional information, please do not hesitate to contact me. My email address and phone numbers can be accessed in eServices or from the National Directory.

[Signature]

REGENA M. AYE, Colonel, CAP
Commander
## TABLE OF CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Pages</th>
</tr>
</thead>
<tbody>
<tr>
<td>TITLE PAGE</td>
<td>2</td>
</tr>
<tr>
<td>COMMANDER’S APPROVAL LETTER</td>
<td>3</td>
</tr>
<tr>
<td>INTRODUCTION OF UNIT STAFF</td>
<td>6-9</td>
</tr>
<tr>
<td>TABLE OF CONTENTS</td>
<td>4-5</td>
</tr>
</tbody>
</table>

## NARRATIVE

### CHAPTER I: DIRECTOR OF OPERATIONS

- Search and Rescue .................................................. 9
- Disaster Relief .......................................................... 9-10
- Homeland Security ..................................................... 10
- Counterdrug .............................................................. 10

### CHAPTER II: DIRECTOR OF AEROSPACE EDUCATION

- Internal Aerospace Education ......................................... 10
- External Aerospace Education ......................................... 10-11

### CHAPTER III: DIRECTOR OF CADET PROGRAMS

- Cadet Programs ......................................................... 11
- Cadet Activities ........................................................ 11
- Drug Demand Reduction .............................................. 11-12

### APPENDIX I: Chapters I-III - Data and Statistics

- Operations ............................................................... 13-16
- Aerospace Education .................................................. 17-18
- Cadet Programs ........................................................ 18-21

### APPENDIX II: Unit Staff - Data and Statistics

- Unit Map (showing geographic subdivisions within a REGION/WING) 21
- Unit Organization Chart ............................................. 22-23
- Unit Command and Staff Listing ................................... 24-25

### APPENDIX III: Director of Logistics – Data and Statistics

- Supply ................................................................. 26
- Transportation ......................................................... 26
- Maintenance .......................................................... 26

### APPENDIX IV: Director of Communications – Data and Statistics

- Communications Operations ........................................ 27
- Communications Facilities and Equipment ....................... 27

### APPENDIX V: Director of Professional Development - Data and Statistics

- Professional Development ........................................... 28
APPENDIX VI: Staff Officers - Data and Statistics .................................................. 29-33
  Administration ................................................................................................. 29
  Personnel ........................................................................................................ 29
  Recruiting and Retention .............................................................................. 29-30
  Plans and Programs ....................................................................................... 30
  Public Affairs .................................................................................................. 30
  Information Technology ................................................................................ 30-31
  Finance - Financial Statement ..................................................................... 31-32
  Chaplain ......................................................................................................... 32
  Historian ......................................................................................................... 32-33
  Health Services ............................................................................................... 33

APPENDIX VII: Special Staff Officers – Data and Statistics ......................... 34-35
  Inspector General ............................................................................................ 34
  Safety ............................................................................................................. 34-35
  Government Relations ................................................................................... 35
  Legal ............................................................................................................... 35
INTRODUCTION OF UNIT STAFF & BRIEF UNIT NARRATIVE

The North Central Region of the Civil Air Patrol is located in America's Heartland. Seven wings make up North Central Region: Iowa, Kansas, Minnesota, Missouri, Nebraska, North Dakota, and South Dakota. North Central Region Headquarters provides oversight and support for all seven wings. In 2017, the effort to build collaboration with the wings continued and resulted in several wings hosting region activities. Members of the region staff provided support and participated in several activities in the wings. Additionally, North Central Region continued to focus on compliance, recruiting and retention, and support for all three of Civil Air Patrol's missions.

Region Commander Regena M. Aye Col

Colonel Regena M. Aye took command of North Central Region in May 2016 after serving as the vice commander since January 2013. Colonel Aye served as Kansas Wing Commander, North Central Region Director of Cadet Programs, and North Central Region Drug Demand Reduction Coordinator before joining the NCR command team. In her professional life, she is the dean for online learning at Allen Community College, where she has worked since 1995.

Colonel Aye joined Civil Air Patrol in 1989 as a cadet in the Capital City Composite Squadron in Topeka, Kansas. As a cadet, she participated in Cadet Advisory Council, numerous encampments, region cadet leadership school, and national cadet special activities including the international air cadet exchange, para-rescue orientation, advanced para-rescue orientation, hawk mountain ranger school, and air education and training command familiarization course.

After earning the Spaatz Award in November 1992, she became a senior officer and later served as a squadron commander and commander of wing and region encampments. Col Aye served on the staff at national blue beret ten times between 2002 and 2015, including twice as activity director.

Colonel Aye holds master ratings in command, cadet programs, administration, personnel, drug demand reduction, and professional development; senior ratings in emergency services and safety; and technician ratings in organizational excellence and aerospace education.

Colonel Aye is active in emergency services and qualified as a ground branch director, mission scanner, mission safety officer, mission radio operator, public information officer, UDF team member, flight line supervisor, and liaison officer.
Colonel Aye is a strong supporter of education and professional development. She is a member of the Leadership Development Working Group. She is a 1994 graduate of Baker University, B.A.; a 1998 graduate of Emporia State University, M.A. History; a 2002 graduate of Squadron Officer School (non-resident); a 2004 graduate of Air Command and Staff College (non-resident); and in 2016 she received her Doctor of Education degree in Educational Leadership, Baker University.

Vice Commander Thomas B. Theis

Col Thomas B. Theis joined the region as the Vice Commander 29 May 2016. Col Theis has held 10 command positions to include Minnesota Wing, Group III HQ and eight squadrons since joining Civil Air Patrol in 1980. Other wing positions include Director of Cadet Programs and two appointments as Inspector General.

Col Theis is a retired Air Force Vietnam era veteran and Department of Defense civilian. Primary assignments included being assigned to SAC Headquarters at Offutt AFB as aircrew aboard the Looking Glass and underground command post as a communications specialist. His primary duty as a Department of Defense civilian was policeman. Military awards include a USAF Meritorious Service Medal, Good Conduct, Outstanding Unit, Commendation Medal and Army Achievement Medal when called to active duty during Operation Noble Eagle.

Vice Commander Thomas Weston

Col Thomas D. Weston joined CAP at the Magic City Composite Squadron, Minot, North Dakota in 1987. Ten years later he found himself on the command team and he served as the North Dakota Wing Commander from 1998–2002. Following his Wing command and a brief tenure in Wing operations, Col Weston joined Team NCR; he was North Central Region Vice Commander from 2005 – 2011 and Chief of Staff from 2015 until he accepted the position of Vice Commander to Col Regena Aye.

Col Weston served in the Air Force, joining in 1973 as a Medical Service Specialist. He was accepted to the USAF Physician Assistant Training Program in 1982, and graduated 1984. He was commissioned as a 2nd Lieutenant into the USAF Biomedical Science Corp as a Physician Assistant. He was assigned to the 5th Medical Group, Minot Air Force Base, North Dakota, and retired as a Captain in March 1996.
A STRONG PROponent OF PROFESSIONAL DEVELOPMENT, COL WESTON EARNED HIS GARBER AWARD IN 1994 AND HOLDS MASTER RATINGS IN EMERGENCY SERVICES AND COMMAND.

COMMAND NCO CMSgt Michael Mudry

CHIEF MASTER SERGEANT MICHAEL A. MUDRY IS THE NORTH CENTRAL REGION COMMAND NCO. CMSGT MUDRY IS CURRENTLY THE ADVISOR TO THE REGION COMMANDER ON THE NON-COMMISSIONED OFFICER PROGRAM FOR THE NCR. CMSGT MUDRY HAS SERVED PREVIOUSLY AS THE REGION DIRECTOR OF PUBLIC AFFAIRS. AS A MEMBER OF THE MISSOURI WING HE HAS SERVED AS DIRECTOR OF PROFESSIONAL DEVELOPMENT, PLANS AND PROGRAMS OFFICER AND NUMEROUS POSITIONS AT GROUP AND SQUADRON LEVEL.

SERGEANT MUDRY FIRST JOINED THE CIVIL AIR PATROL IN 1965 AS A CADET MEMBER OF THE CLEVELAND CADET SQUADRON OF THE OHIO WING.

AFTER A 24 YEAR BREAK IN SERVICE TO DEVOTE TIME TO HIS AIR FORCE CAREER, CMSGT MUDRY REJOINED CIVIL AIR PATROL IN 1992 AS THE PUBLIC AFFAIRS OFFICER OF THE LEE’S SUMMIT COMPOSITE SQUADRON OF MISSOURI WING. IN 1995, HE BECAME THE NORTH CENTRAL REGION PUBLIC AFFAIRS OFFICER. SERGEANT MUDRY HAS SERVED AT EIGHT WING ENCAMPMENTS AS TRAINING OFFICER, SAFETY OFFICER AND LOGISTICS OFFICER.


CMSGT MUDRY WAS BORN IN CLEVELAND, OHIO. HE GRADUATED FROM LONGVIEW COMMUNITY COLLEGE WITH AN ASSOCIATE’S DEGREE IN LIBERAL ARTS. HE RETIRED FROM THE UNITED STATES AIR FORCE IN 1989 AFTER OVER 20 YEARS OF SERVICE, INCLUDING TOURS IN TURKEY, GERMANY AND ALASKA.

CMSGT MUDRY’S MILITARY DECORATIONS INCLUDE TWO MERITORIOUS SERVICE MEDALS, TWO AIR FORCE COMMENDATION MEDALS, AND AN AIR FORCE ACHIEVEMENT MEDAL. HE WAS SELECTED THE AIR FORCE LOGISTICS COMMAND SENIOR SUPPLY TECHNICIAN OF THE YEAR. IN ADDITION, HE WAS
THE RICHARDS-GEBAUR BASE AIRMAN OF THE MONTH AND IS A MEMBER OF THE AIR FORCE COMMUNICATIONS COMMAND HONOR FLIGHT.

Chief of Staff  David E. Plum  Col

COLONEL DAVID PLUM WAS APPOINTED CHIEF OF STAFF NORTH CENTRAL REGION IN MAY 2016 AFTER SERVING AS THE DEPUTY CHIEF OF STAFF OPERATIONS SINCE MARCH 2015. COL PLUM SERVED AS NEBRASKA WING COMMANDER, NORTH CENTRAL REGION DIRECTOR OF SAFETY, AND NORTH CENTRAL REGION DIRECTOR OF STANDARDS AND EVALUATIONS BEFORE JOINING THE NCR COMMAND TEAM. IN HIS PROFESSIONAL LIFE, HE IS AN FAA AVIATION SAFETY INSPECTOR.

COL PLUM JOINED CIVIL AIR PATROL IN 2002 AS A FOUNDING MEMBER OF THE PONY EXPRESS COMPOSITE SQUADRON IN ST. JOSEPH, MO.

HE HOLDS MASTER RATINGS IN COMMAND, CADET PROGRAMS, AEROSPACE EDUCATION, STANDARDS AND EVALUATIONS, AND HEALTH SERVICE OFFICER. HE HOLDS SENIOR RATINGS IN SAFETY AND OPERATIONS.

COL PLUM HOLDS DOCTOR OF CHIROPRACTIC DEGREE FROM CLEVELAND CHIROPRACTIC COLLEGE OF KANSAS CITY

SUMMARY NARRATIVE OF MAJOR ACTIVITIES

Chapter I  OPERATIONS

Search and Rescue

NUMEROUS SEARCH AND RESCUE OPERATIONS WERE CONDUCTED BY THE WINGS IN NORTH CENTRAL REGION IN 2017. NORTH CENTRAL REGION STAFF COORDINATED WITH THE WINGS TO PROVIDE ASSISTANCE AND OVERSIGHT. SEARCH AND RESCUE EFFORTS FOCUSED ON ELT AND MISSING PERSON SEARCHES. ELT SEARCHES WERE CONDUCTED IN KANSAS, MINNESOTA, MISSOURI, NEBRASKA, NORTH DAKOTA, AND SOUTH DAKOTA. MISSING PERSON SEARCHES WERE CONDUCTED IN MINNESOTA, MISSOURI, NORTH DAKOTA, AND SOUTH DAKOTA. THE EFFORTS OF THE SEVEN WINGS RESULTED IN BOTH FINDS AND SAVES IN 2017. NORTH DAKOTA WING EARNED THE 2017 MISSION AWARD FOR SEARCH AND RESCUE.

Disaster Relief

DISASTER RELIEF MISSIONS WERE ACCOMPLISHED BY THE KANSAS, MISSOURI, AND NORTH DAKOTA WINGS IN 2017. KANSAS WING PROVIDED DAMAGE ASSESSMENT FOR FLOODS IN JOHNSON COUNTY IN MARCH 2017. MISSOURI WING PROVIDED SUPPORT FOR STONE COUNTY FLASH FLOODING IN APRIL AND MAY 2017 AND SUPPORT FOR WIDESPREAD FLOODING IN MAY 2017. NORTH CENTRAL REGION STAFF PROVIDED OVERSIGHT, SUPPORT, AND ASSISTANCE. NORTH CENTRAL REGION MEMBERS NOT ONLY COMPLETED MISSIONS IN OUR REGION BUT ALSO SENT MEMBERS TO SUPPORT HURRICANE HARVEY. NCR
SENT AIRCRAFT AND PERSONNEL FROM IOWA, KANSAS, MISSOURI, NORTH DAKOTA, AND SOUTH DAKOTA TO SUPPORT HURRICANE HARVEY MISSION EFFORTS. NORTH CENTRAL REGION STAFF INITIATED EFFORTS TO PLAN FOR DISASTER RELIEF CONTINGENCIES IN CASE AN EVENT OCCURRED AT THE NEW MADRID FAULT. MISSOURI WING EARNED THE 2017 MISSION AWARD FOR DISASTER RELIEF.

Homeland Security

NORTH CENTRAL REGION SENT PERSONNEL TO SUPPORT THE SYRACUSE CHASE MISSION IN NEW YORK WING. MINNESOTA WING COMPLETED FELIX HAWK, FALCON HAWK, AND FELIX KEYNOTE SORTIES. MINNESOTA WING EARNED 2017 MISSION AWARD FOR COUNTERDRUG/HOMELAND SECURITY.

Counterdrug

NO REPORT RECEIVED.

OTHER:
NOTABLE MISSIONS BEYOND THOSE LISTED ABOVE IN NORTH CENTRAL REGION INCLUDED LOW-LEVEL ROUTE SURVEYS CONDUCTED BY KANSAS WING, MINNESOTA WING, MISSOURI WING, AND SOUTH DAKOTA WING. KANSAS WING CONDUCTS A SIGNIFICANT NUMBER OF MISSIONS EACH YEAR SUPPORTING THE AMERICAN RED CROSS BY CARRYING BLOOD PRODUCTS. SOME OF THESE MISSIONS CROSSED REGIONAL BOUNDARIES IN 2017. SOUTH DAKOTA WING CONDUCTS MANY SORTIES EACH SUPPORTING THE ANIMAL TRACKING EFFORTS BY SDSU AND SDFP. MISSOURI WING CONDUCTED A MISSION TO SURVEY MINUTEMAN II SITES FOR THE DEPARTMENT OF NATURAL RESOURCES. MISSOURI WING ALSO SUPPORTED THE WOUNDED WARRIOR PROJECT WITH SORTIES IN 2017. NEBRASKA WING CONDUCTED FIRE PATROL IN 2017.

Chapter II AEROSPACE EDUCATION

Internal Aerospace Education

THE FOCUS OF NORTH CENTRAL REGION'S INTERNAL AEROSPACE EDUCATION EFFORTS IN 2017 WAS TO REVITALIZE THE PROGRAM. YEARS OF INACTIVITY ENDED WHEN A NEW, ENERGETIC DCS AE JOINED THE NORTH CENTRAL REGION TEAM AND BEGAN ACTIVELY CONTACTING AND COLLABORATING WITH THE WINGS IN THE REGION. IN ADDITION TO REVITALIZING THE PROGRAM AND RE-ESTABLISHING CONTACT WITH THE WINGS, THE DCS AE ALSO PLANNED AND EXECUTED AN AE WORKSHOP IN 2017. THIS WAS THE FIRST INTERNAL AEROSPACE EDUCATION EVENT IN NORTH CENTRAL REGION IN MANY YEARS. MISSOURI WING EARNED THE 2017 AEROSPACE EDUCATION MISSION AWARD FOR NORTH CENTRAL REGION.

External Aerospace Education
THE NORTH CENTRAL REGION DCS AE BEGAN REACHING OUT TO AEROSPACE ORGANIZATIONS AND BEGAN TO BUILD PARTNERSHIPS IN 2017. SEVERAL WINGS IN NORTH CENTRAL REGION HAVE STRONG RELATIONSHIPS AND PARTNERSHIPS WITH OTHER ORGANIZATIONS INTERested IN AEROSPACE EDUCATION SUCH AS THE AIR FORCE ASSOCIATION, THE NATIONAL ASSOCIATION OF ROCKETRY, AND THE NATIONAL SCIENCE TEACHERS ASSOCIATION. HE CONTACTED THE STRATEGIC AIR COMMAND MUSEUM IN ASHLAND, NEBRASKA AS WELL AS OTHER AEROSPACE RELATED ENTITIES TO BEGIN TO BUILD A RELATIONSHIP FOR FUTURE COLLABORATION AND ACTIVITIES.

Chapter III  CADET PROGRAMS

Cadet Programs

CADET PROGRAMS IN NORTH CENTRAL REGION CONTINUED TO COLLABORATE WITH THE WINGS TO PROVIDE A FULL RANGE OF ACTIVITIES AND TO ENHANCE OPPORTUNITIES FOR CADETS. NORTH CENTRAL REGION SUPPORTED A REGION CADET LEADERSHIP SCHOOL HOSTED BY MISSOURI WING IN JULY 2017 AND ANOTHER REGION CADET LEADERSHIP SCHOOL HOSTED BY SOUTH DAKOTA WING IN DECEMBER 2017. MINNESOTA WING HOSTED A REGION CADET HONOR ACADEMY AT CAMP RIPPLEY IN NOVEMBER 2017. TEAMS FROM SOUTH DAKOTA AND MISSOURI WING REPRESENTED NORTH CENTRAL REGION AT THE NATIONAL CADET COMPETITION IN DAYTON, OHIO. THE NORTH CENTRAL REGION CADET ADVISORY COUNCIL CONTINUED TO ACTIVELY ADVISE REGION LEADERSHIP REGARDING CADET PROGRAMS FROM THE CADET PERSPECTIVE. THE SOUTH DAKOTA WING EARNED THE 2017 CADET PROGRAMS MISSION AWARD. THE NORTH CENTRAL REGION SQUADRON OF DISTINCTION FOR 2017 WAS THE DULUTH COMPOSITE SQUADRON (NCR-MN-016).

Cadet Activities

SPRING REGION CADET ADVISORY COUNCIL FACE-TO-FACE MEETING, JOINT NCR/NEWG CONFERENCE, BELLEVUE, NE. 24-26 MARCH 2017
NCR CADET COMPETITION (CANCELLED)
AIRCRAFT MAINTENANCE AND MANUFACTURING ACADEMY, INDEPENDENCE, KS. 10-17 JUNE 2017
NATIONAL FLIGHT ACADEMY, FREMONT, NE. 15-29 JUNE 2017
NATIONAL FLIGHT ACADEMY, MANKATO, MN. 14-22 JULY 2017
REGION CADET LEADERSHIP SCHOOL, FORT LEONARD WOOD, MO, JUNE 2017
MODEL AND REMOTE CONTROL AIRCRAFT FLIGHT ACADEMY, FORT LEONARD WOOD, MO. 18-25 JUNE 2017
REGION CADET HONOR ACADEMY, CAMP RIPPLEY, MN. 3-5 NOVEMBER 2017
FALL REGION CADET ADVISORY COUNCIL FACE-TO-FACE MEETING, SIoux FALLS, SD. 11 NOVEMBER 2017
REGION CADET LEADERSHIP SCHOOL, SIoux FALLS, SD. 27-31 DECEMBER 2017

Drug Demand Reduction
NORTH CENTRAL REGION HAD A VIBRANT DRUG DEMAND REDUCTION PROGRAM IN 2017. THE NORTH CENTRAL REGION STAFF COMMUNICATED FREQUENTLY WITH WING COUNTERPARTS TO PROVIDE SUPPORT AND ATTENDED MANY EVENTS TO PROVIDE DRUG DEMAND REDUCTION PROGRAMMING. IN ADDITION TO VISITING ENCAMPMENTS AND WING CONFERENCES IN 2017, THE NORTH CENTRAL REGION OFFERED A CADET HONOR ACADEMY AT CAMP RIPLEY, MN IN NOVEMBER 2017. THE SOUTH DAKOTA WING EARNED THE 2017 MISSION AWARD FOR DRUG DEMAND REDUCTION.
OPERATIONS

Director of Operations
Aircraft Coordinator
Standardization/Evaluation Officer
MCCULLOUGH
CIS Officer
Homeland Security Officer

Director Counterdrug Operations
Counterdrug Administrative Officer

Director of Emergency Services
Disaster Relief Officer
ES Training Officer

OPERATIONS

1. NORTH CENTRAL REGION CONDUCTED MORE THAN 5,900 AIR SORTIES IN 2017 AND OVER 1200 GROUND SORTIES.
2. NORTH CENTRAL REGION'S NEBRASKA WING CONDUCTED 15 FIRE PATROL AIR SORTIES IN 2017.
3. NORTH CENTRAL REGION CONDUCTED FIVE LOW LEVEL ROUTE SURVEY MISSIONS IN KANSAS WING, MINNESOTA WING, MISSOURI WING, AND SOUTH DAKOTA WING FOR A TOTAL OF 67 AIR SORTIES.
4. NORTH CENTRAL REGION'S KANSAS WING CONDUCTED 252 GROUND SORTIES IN SUPPORT OF THE AMERICAN RED CROSS IN 2017.
5. NORTH CENTRAL REGION'S SOUTH DAKOTA WING CONDUCTED 103 AIR AND 3 GROUND SORTIES IN SUPPORT OF ANIMAL TRACKING PROJECTS FOR SDSU AND SDFP IN 2017.
6. NORTH CENTRAL REGION HAD THE FOLLOWING PERSONNEL READY FOR MISSION SERVICE IN 2017: 177 MISSION PILOTS, 336 OBSERVERS, 494 SCANNERS, 160 GROUND TEAM LEADERS, AND 7 MISSION CHAPLAINS.
8. THE NCR DCS OPERATIONS ALSO SERVES ON THE NCR FINANCE COMMITTEE, AS THE ND WING FINANCE OFFICER, AND ON THE NATIONAL FUNCTIONAL USERS GROUP FOR IT.
9. THE NCR DCS OPERATIONS IS ALSO THE RESPONSIBLE PARTY FOR SHELL CARD IMPLEMENTATION AND REPORTING.
10. THE NCR DCS OPERATIONS COMPLETED REPORTS AS REQUESTED.
11. THE NCR DCS OPERATIONS MAINTAINED REGULAR CONTACT WITH WING COUNTERPARTS.
12. THE NCR DCS OPERATIONS MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
13. THE NCR DCS OPERATIONS PARTICIPATED ACTIVELY IN REGION MEETINGS.
14. THE NCR DCS OPERATIONS ATTENDED SEVERAL NCR WING CONFERENCES, THE JOINT NCR/NEWG CONFERENCE IN BELLEVUE, NE, AND THE NATIONAL CONFERENCE IN SAN ANTONIO, TX.

Aircraft Coordinator
1. NO REPORT RECEIVED.

Standardization/Evaluation Officer
1. THE NCR/DOV ENSURED FLIGHT CLINICS WERE CONDUCTED IN THE WINGS. SEVEN FLIGHT CLINICS WERE CONDUCTED IN MINNESOTA WING, MISSOURI WING, NORTH DAKOTA WING, NEBRASKA WING, AND SOUTH DAKOTA WING IN 2017. THESE FLIGHT CLINICS RESULTED IN 210 AIR SORTIES.
2. THE NCR/DOV HAD OVERSIGHT OVER THE EIGHT FORM 5/91 EVAL MISISON S IN 2017. THESE MISSIONS RESULTED IN 335 AIR SORTIES. NORTH CENTRAL REGION STAFF ACCOUNTED FOR 12 OF THESE SORTIES.
3. THE NCR/DOV HAD OVERSIGHT FOR GLASS COCKPIT TRAINING CONDUCTED IN SOUTH DAKOTA WING AND A NATIONAL CHECK PILOT STANDARDIZATION COURSE CONDUCTED IN MINNESOTA WING.
4. ANNUAL PILOT PROFICIENCY FLIGHTS WERE CONDUCTED IN ALL SEVEN WINGS AND BY NORTH CENTRAL REGION STAFF IN 2017. ANNUAL PROFICIENCY FLYING PRODUCED 460 AIR SORTIES AND THE NCR STAFFED ACCOUNTED FOR 15 OF THOSE.
5. THE NCR/DOV COMPLETED REPORTS AS REQUESTED.
6. THE NCR/DOV MAINTAINED CONTACT WITH WING COUNTERPARTS.
7. THE NCR/DOV MAINTAINED CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
8. THE NCR/DOV PARTICIPATED IN REGION MEETINGS.
9. THE NCR/DOV ATTENDED EVENTS AS NECESSARY TO SUPPORT OPERATIONS IN NCR.

CIS Officer
1. THE NCR CIS OFFICER ATTENDED THE 2017 JOINT NCR/NEWG CONFERENCE IN BELLEVUE, NE IN MARCH 2017.
2. THE NCR CIS OFFICER COMPLETED SOME REPORTS IN 2017.

Homeland Security Officer
1. NORTH CENTRAL REGION HAD FOUR HOMELAND DEFENSE MISSIONS CONDUCTED BY MINNESOTA WING WITH 22 AIR AND 19 GROUND SORTIES.

2. THE NORTH CENTRAL REGION HOMELAND SECURITY OFFICER COMPLETED SOME REPORTS AND PROVIDED SOME INFORMATION TO THE NCR/CC IN 2017.

**Director Counterdrug Operations**
1. NO REPORT RECEIVED.

**Counterdrug Administrative Officer**
1. NO REPORT RECEIVED.

**Director of Emergency Services**
1. NORTH CENTRAL REGION CONDUCTED ELT SEARCHES IN KANSAS WING, MINNESOTA WING, MISSOURI WING, NEBRASKA WING, NORTH DAKOTA WING, AND SOUTH DAKOTA WING WITH 27 AIR SORTIES AND 34 GROUND SORTIES.

2. NORTH CENTRAL REGION CONDUCTED MISSING PERSON SEARCHES IN MINNESOTA WING, MISSOURI WING, NORTH DAKOTA WING, AND SOUTH DAKOTA WING WITH 31 AIR SORTIES AND 45 GROUND SORTIES.

3. NORTH CENTRAL REGION TEAMS IN SIX WINGS WERE CREDITED WITH 48 FINDS AND 5 SAVES IN 2017.

4. THE DIRECTOR OF EMERGENCY SERVICES ASSISTED MISSOURI WING WITH EXPLORING THE VIABILITY OF USING CARETRAK FOR MISSING PERSON SEARCHES.

5. THE DIRECTOR OF EMERGENCY SERVICES WORKED ON DEVELOPING NCR MAJOR RESPONSE PROCEDURES FOR THE NEW MADRID SEISMIC ZONE.

6. THE SEARCH AND RESCUE OFFICER ATTENDED A SAREX IN SOUTH DAKOTA WING TO SUPPORT OPERATIONS.

7. THE SEARCH AND RESCUE OFFICER WORKED ON 406 BEACON TRAINING MATERIALS FOR THE WINGS.

8. THE NCR DIRECTOR OF EMERGENCY SERVICES COMPLETED REPORTS AS REQUESTED.

9. THE NCR DIRECTOR OF EMERGENCY SERVICES MAINTAINED REGULAR CONTACT WITH WING COUNTERPARTS.

10. THE NCR DIRECTOR OF EMERGENCY SERVICES MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.

11. THE NCR DIRECTOR OF EMERGENCY SERVICES PARTICIPATED ACTIVELY IN REGION MEETINGS.

12. THE NCR DIRECTOR OF EMERGENCY SERVICES ATTENDED CONFERENCES IN THE WINGS OF THE REGION TO PROVIDE SUPPORT.

13. THE NCR SEARCH AND RESCUE OFFICER ATTENDED CONFERENCES IN THE WINGS OF THE REGION TO PROVIDE SUPPORT.
14. THE NCR SEARCH AND RESCUE OFFICER COMPLETED REPORTS AS REQUESTED.
15. THE NCR SEARCH AND RESCUE OFFICER MAINTAINED REGULAR CONTACT WITH WING COUNTERPARTS.
16. THE NCR SEARCH AND RESCUE OFFICER MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
17. THE NCR SEARCH AND RESCUE OFFICER PARTICIPATED ACTIVELY IN REGION MEETINGS.

Disaster Relief Officer
1. THE NORTH CENTRAL REGION CONDUCTED SIX DISASTER RELIEF MISSIONS IN KANSAS WING, MISSOURI WING, AND NORTH DAKOTA WING IN 2017. THE WINGS CONDUCTED 76 AIR SORTIES AND 15 GROUND SORTIES FOR DISASTER RELIEF.
2. THE NCR DISASTER RELIEF OFFICER ATTENDED THE SDEM CONFERENCE.
3. THE NCR DISASTER RELIEF OFFICER COMPLETED REPORTS AS REQUESTED.
4. THE NCR DISASTER RELIEF OFFICER MAINTAINED REGULAR CONTACT WITH WING COUNTERPARTS.
5. THE NCR DISASTER RELIEF OFFICER MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
6. THE NCR DISASTER RELIEF OFFICER PARTICIPATED ACTIVELY IN REGION MEETINGS.
7. THE NCR DISASTER RELIEF OFFICER ATTENDED SEVERAL NCR WING CONFERENCES TO SUPPORT OPERATIONS PERSONNEL.

ES Training Officer
1. NO REPORT RECEIVED.
COMPLETED STAFF ACTIONS CY JAN 2017 – DEC 2017

1. NORTH CENTRAL REGION HELD AN AEO SCHOOL AT THE AEROSPACE SCIENCE AND TECHNOLOGY CENTER IN JOPLIN, MO 5-9 JUNE 2017.
2. NCR DCS AE WORKED WITH NATIONAL HEADQUARTERS AE STAFF ON PROJECTS RELATED TO MATERIALS AND REGULATIONS.
3. MEMBERS EARNED 103 BRIGadier CHARLES E. "Chuck" YEAGER AEROSPACE EDUCATION ACHIEVEMENT AWARDS IN 2017.
4. NORTH CENTRAL REGION PERSONNEL, INCLUDING 192 ORIENTATION FLIGHT PILOTS, CONDUCTED 1,990 SORTIES IN SUPPORT OF ORIENTATION FLIGHTS IN 2017. OF THESE, 1,741 SORTIES PROVIDED ORIENTATION FLIGHTS FOR CIVIL AIR PATROL CADETS, 96 SORTIES PROVIDED ORIENTATION FLIGHTS FOR AFROTC CADETS, AND 153 SORTIES PROVIDED ORIENTATION FLIGHTS FOR AFJROTC CADETS. THE WINGS CONDUCTING AFROTC SORTIES INCLUDED: IOWA, KANSAS, MINNESOTA, NORTH DAKOTA, AND SOUTH DAKOTA. THE WINGS CONDUCTING AFJROTC SORTIES INCLUDED: KANSAS, MISSOURI, NEBRASKA, NORTH DAKOTA, AND SOUTH DAKOTA.
5. IOWA WING AND SOUTH DAKOTA WING CONDUCTED FLY A TEACHER OR TOP FLIGHTS IN 2017.
6. MEMBERS OF NORTH CENTRAL REGION EARNED 4 MASTER RATINGS IN AEROSPACE EDUCATION, 4 SENIOR RATINGS IN AEROSPACE EDUCATION, AND 11 TECHNICAL RATINGS IN AEROSPACE EDUCATION IN 2017.
7. TWENTY SQUADRONS AND 35 SCHOOLS IN NORTH CENTRAL REGION PARTICIPATED IN AEROSPACE EDUCATION EXCELLENCE IN 2017.
10. THE NCR DCS AE COMPLETED SOME REPORTS AS REQUESTED.
11. THE NCR DCS AE MAINTAINED CONTACT WITH WING COUNTERPARTS.
12. THE NCR DCS AE MAINTAINED CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
13. THE NCR DCS AE PARTICIPATED IN SOME REGION MEETINGS.
14. THE NCR DCS AE ATTENDED THE MISSOURI WING CONFERENCE.

Internal Aerospace Education
1. POSITION VACANT.

External Aerospace Education
1. POSITION VACANT.

CADET PROGRAMS

Director of Cadet Programs
Col DAVID M. WINTERS
Cadet Programs Development
NONE
Region Cadet Leadership School Coordinator
Col DAVID M. WINTERS
Cadet Honor Academy Coordinator
Lt Col BONNIE BRAUN
Cadet Advisory Council Chair
C/Lt Col JOSHUA L. KLOSTERSMANN

Director of Drug Demand Reduction
Lt Col BONNIE J. BRAUN

COMPLETED STAFF ACTIONS CY JAN 2017 – DEC 2017

Director of Cadet Programs
1. NORTH CENTRAL REGION HOSTED FOUR NCSAS IN 2017: AMMA, MARC, NFA-FREMONT, AND NFA-MANKATO.
4. THE NFA AT FREMONT IS A POWERED FLIGHT ACADEMY AND FLEW 296 SORTIES.
5. THE NFA AT MANKATO IS A JOINT POWERED AND GLIDER FLIGHT ACADEMY AND FLEW 538 SORTIES.
6. IN 2017, NORTH CENTRAL REGION CADETS EARNED 225 WRIGHT BROTHERS AWARDS, 70 MITHCELL AWARDS, 26 EARHART AWARDS, 10 EAKER AWARDS, AND 2 SPAATZ AWARDS.
7. 86% OF CADETS IN NORTH CENTRAL REGION EARNED THEIR CURRY AWARD WITHIN 8 WEEKS IN 2017.


10. THE NORTH CENTRAL REGION JACK SORENSEN CADET PROGRAMS OFFICER OF THE YEAR FOR 2017 WAS MAJOR MICHAEL R. TOEDEBUSCH OF THE MISSOURI WING.

11. THE NCR DCS CADET PROGRAMS COMPLETED REPORTS AS REQUESTED.

12. THE NCR DCS CADET PROGRAMS MAINTAINED REGULAR CONTACT WITH WING COUNTERPARTS.

13. THE NCR DCS CADET PROGRAMS MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.

14. THE NCR DCS CADET PROGRAMS PARTICIPATED ACTIVELY IN REGION MEETINGS.

15. THE NCR DCS CADET PROGRAMS ATTENDED SEVERAL NCR WING CONFERENCES, THE JOINT NCR/NEWG CONFERENCE IN BELLEVUE, NE, AND THE NATIONAL CONFERENCE IN SAN ANTONIO, TX. HE ALSO VISITED WING ENCAPMNTS AND THE REGION CADET LEADERSHIP SCHOOL IN MISSOURI TO PROVIDE SUPPORT.

2017-2018 NCR Cadet Advisory Council representatives:
1. CADET NCAC REPRESENTATIVE, C/LT COL JOSHUA L. KLOSTERMAN
2. CADET NCAC ASSISTANT, C/CAPT DONALD J. LEONHARDT
3. CADET RCAC CHAIR, C/LT COL JOSHUA L. KLOSTERMAN
4. CADET RCAC VICE CHAIR, C/CAPT DONALD J. LEONHARDT
5. CADET RCAC RECORDER, C/LT COL JOSIAH L. HORN
6. IA WG RCAC REPRESENTATIVE, C/2D LT MADISON A. SMITH
7. IA WG RCAC ASSISTANT, C/MSGT AUSTIN HERMANSON
8. KS WG RCAC REPRESENTATIVE, C/LT COL MEGAN C. LAUBHAN
9. KS WG RCAC ASSISTANT, C/CAPT NOAH G. ENDERS
10. MN WG RCAC REPRESENTATIVE, C/LT COL ALEXANDER D. DVORAK
11. MN WG RCAC ASSISTANT, C/CAPT ETHAN COMPTON
12. MO WG RCAC REPRESENTATIVE, C/MAJ PATRICK LUCITT
13. MO WG RCAC ASSISTANT, C/2D LT ARIEL SWITZER
14. NE WG RCAC REPRESENTATIVE, C/CAPT ELIZABETH NELSON
15. NE WG RCAC ASSISTANT, C/2D LT HANNAH COMPTON
16. ND WG RCAC REPRESENTATIVE, C/CAPT ANIKA T. BOHMER
17. ND WG RCAC ASSISTANT, C/1ST LT BLAKE HAYDEN
18. SD WG RCAC REPRESENTATIVE, C/2D LT JADEN PETERSON

Cadet Conference
1. NCR DOES NOT HOLD A CADET CONFERENCE.

Region Cadet Leadership School (RCLS)
1. 24 JUNE 2017-01 JULY 2017, FORT LEONARD WOOD, MO
2. 27-31 DECEMBER 2017, SIOUX FALLS, SD

Cadet Honor Academy (CHA)
1. 3-5 NOV 2017, CAMP RIPLEY, MN

NCR Cadet Competition
1. NCR CANCELLED THE CADET COMPETITION IN 2017 BECAUSE FACILITIES WERE VERY HARD TO FIND AND ONLY TWO TEAMS REGISTERED. BOTH COULD ATTEND NCC WITHOUT HOLDING A COMPETITION.
2. MISSOURI WING AND SOUTH DAKOTA WING REPRESENTED NORTH CENTRAL REGION IN DAYTON, OHIO.
3. MISSOURI WING EARNED THE TEAM SPIRIT AWARD AND A TROPHY FOR TEAM LEADERSHIP PROBLEM.
4. C/LT COL JOSHUA KLOSTERMAN OF SOUTH DAKOTA WING AND C/LT COL BOAZ FINK OF THE NORTH CENTRAL REGION STAFF SERVED AS CADET LEADERS FOR THE 2017 NCC IN DAYTON, OHIO.

Director of Drug Demand Reduction
1. THE NORTH CENTRAL REGION DRUG DEMAND REDUCTION OFFICER OF THE YEAR WAS 1ST LT NANETTE J. BERG OF THE MINNESOTA WING.
2. THE NCR DDRO SERVED ON THE NCR AWARDS BOARD AND THE NCR FINANCE COMMITTEE.
3. THE NCR DDDRO PROVIDED LEADERSHIP FOR THE NCR HONOR ACADEMY.
4. THE NCR DDRO WORKED TO ENSURE THE NCR DDR MEMBER OF THE YEAR NOMINATION SUBMITTED TO NHQ WAS A STRONG WRITE UP.
5. THE NCR DDRO SERVED ON THE CAP FEMALE LEADERS RECEPTION TEAM FOR NATIONAL CONFERENCE.
6. THE NCR DDRO SERVED ON THE COMMITTEE TASKED WITH PLANNING FOR THE NCR/NE JOINT CONFERENCE IN NEBRASKA.
7. ATTENDED THE NATIONAL CONFERENCE AND REPRESENTED NATIONAL STAFF DDR AT CADET LABS.
8. THE NCR DDRO COMPLETED REPORTS AS REQUESTED.
9. THE NCR DDRO MAINTAINED REGULAR CONTACT WITH WING COUNTERPARTS.
10. THE NCR DDRO MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
11. THE NCR DDRO PARTICIPATED ACTIVELY IN REGION MEETINGS.
12. THE NCR DDRO ATTENDED CONFERENCES IN THE WINGS OF THE REGION TO PROVIDE SUPPORT AND OFFER DDR SESSIONS AS WELL AS ACTIVITIES FOR CADETS.
13. THE NCR DDRO ATTENDED ENCAMPMENTS IN THE WINGS OF THE REGION TO PROVIDE SUPPORT AND OFFER DDR SESSIONS AS WELL AS ACTIVITIES FOR CADETS.

APPENDIX II: Unit Staff - Data and Statistics
Unit Map (showing geographic subdivisions within a REGION/WING)
# Unit Command and Staff Listing

**HEADQUARTERS NORTH CENTRAL REGION CIVIL AIR PATROL**
United States Air Force Auxiliary
PO Box 135
Ashland NE 68003-0155

**PERSONNEL AUTHORIZATION**

**No. 16-009**

The following individuals are appointed to the North Central Region, Civil Air Patrol, Staff. AUTH: CAPR 35-9.

<table>
<thead>
<tr>
<th>GRADE</th>
<th>LAST, FIRST NAME</th>
<th>CAPID</th>
<th>UNIT</th>
<th>POSITION</th>
</tr>
</thead>
<tbody>
<tr>
<td>COL</td>
<td>THEIS, THOMAS B.</td>
<td>NCR-NCR-001</td>
<td>CV</td>
<td></td>
</tr>
<tr>
<td>COL</td>
<td>WESTON, THOMAS D.</td>
<td>NCR-NCR-001</td>
<td>CV</td>
<td></td>
</tr>
<tr>
<td>COL</td>
<td>PLUM, DAVID E.</td>
<td>NCR-NCR-001</td>
<td>CS</td>
<td></td>
</tr>
<tr>
<td>COL</td>
<td>SLIWINSKI, KEVIN F.</td>
<td>NCR-MN-001</td>
<td>GR</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>HUNTINGTON, MARK K.</td>
<td>NCR-SD-001</td>
<td>HS</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>SANDER, WILLIAM</td>
<td>NCR-NCR-001</td>
<td>AE</td>
<td></td>
</tr>
<tr>
<td>COL</td>
<td>WINTERS, DAVID</td>
<td>NCR-NCR-001</td>
<td>CP</td>
<td></td>
</tr>
<tr>
<td>C/LT COL</td>
<td>FINK, BOAZ</td>
<td>NCR-NCR-001</td>
<td>CPA</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>BRAUN, BONNIE J</td>
<td>NCR-NCR-001</td>
<td>DDR</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>MIKITTA, DONALD</td>
<td>NCR-NCR-001</td>
<td>HC</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>WINNEY, JAMES W.</td>
<td>NCR-NCR-001</td>
<td>DC</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>MORRIS, JON C.</td>
<td>NCR-NCR-001</td>
<td>DCT</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>QUILLING, JOHN R.</td>
<td>NCR-NCR-001</td>
<td>DOC</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>FORRESTER, TED</td>
<td>NCR-NCR-001</td>
<td>DOCA</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>LARSON, RICHARD W.</td>
<td>NCR-NCR-001</td>
<td>DOR</td>
<td></td>
</tr>
<tr>
<td>MAJ</td>
<td>WORCESTER, AUSTIN E.</td>
<td>NCR-NCR-001</td>
<td>DOS</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>PLUM, MELISSA</td>
<td>NCR-NCR-001</td>
<td>FM</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>BLODGETT, JOTHAM T.</td>
<td>NCR-NCR-001</td>
<td>JA</td>
<td></td>
</tr>
<tr>
<td>CAPT</td>
<td>KOPP, MATTHEW I.</td>
<td>NCR-NCR-001</td>
<td>IT</td>
<td></td>
</tr>
<tr>
<td>CAPT</td>
<td>KOPP, MATTHEW I.</td>
<td>NCR-NCR-001</td>
<td>WSA</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>MORRIS, JEFFREY D.</td>
<td>NCR-NCR-001</td>
<td>IG</td>
<td></td>
</tr>
<tr>
<td>COL</td>
<td>FRANZ, RICKEY</td>
<td>NCR-NCR-001</td>
<td>LG</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>HALPERIN, DAVID M.</td>
<td>NCR-NCR-001</td>
<td>PA</td>
<td></td>
</tr>
<tr>
<td>MAJ</td>
<td>ATWOOD, DAVID J.</td>
<td>NCR-NCR-001</td>
<td>RR</td>
<td></td>
</tr>
<tr>
<td>COL</td>
<td>KAY, WILLIAM E.</td>
<td>NCR-NCR-001</td>
<td>DOS</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>CAMPBELL, TROY M</td>
<td>NCR-NCR-001</td>
<td>DOH</td>
<td></td>
</tr>
<tr>
<td>MAJ</td>
<td>KISTNER, REGENNA</td>
<td>NCR-NCR-001</td>
<td>CISM</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>MCCULLOUGH, EVERETT W.</td>
<td>NCR-NCR-001</td>
<td>DOV</td>
<td></td>
</tr>
<tr>
<td>MAJ</td>
<td>BROGREN, KIM M.</td>
<td>NCR-NCR-001</td>
<td>DA</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>BISTODEAU, ANNA-MARIE</td>
<td>NCR-NCR-001</td>
<td>DP</td>
<td></td>
</tr>
<tr>
<td>Rank</td>
<td>Name</td>
<td>Code</td>
<td>Initials</td>
<td></td>
</tr>
<tr>
<td>-------</td>
<td>-------------------</td>
<td>----------</td>
<td>----------</td>
<td></td>
</tr>
<tr>
<td>LT COL</td>
<td>CURRY, JOE</td>
<td>NCR-NCR-001</td>
<td>XP</td>
<td></td>
</tr>
<tr>
<td>COL</td>
<td>WILLIAMS, ERICA</td>
<td>NCR-NCR-001</td>
<td>PD</td>
<td></td>
</tr>
<tr>
<td>MAJ</td>
<td>WILDMAN, SARAH M.</td>
<td>NCR-NCR-001</td>
<td>SE</td>
<td></td>
</tr>
<tr>
<td>COL</td>
<td>SETEN, JOHN</td>
<td>NCR-NCR-001</td>
<td>EST</td>
<td></td>
</tr>
<tr>
<td>CMSGT</td>
<td>MUDRY, MICHAEL</td>
<td>NCR-MG-001</td>
<td>NCO</td>
<td></td>
</tr>
<tr>
<td>COL</td>
<td>AYE, REGENA</td>
<td>NCR-NCR-001</td>
<td>HO</td>
<td></td>
</tr>
</tbody>
</table>

REGENA M. AYE, Col, CAP
Commander

DISTRIBUTION
1 – Each Individual
1 – Personnel Officer
1 – Region Commander
1 – File
APPENDIX III: Director of Logistics – Data and Statistics

LOGISTICS

Director of Logistics  Col RICKEY G. FRANZ
Supply Officer  GRADE
Transportation Officer  GRADE
Maintenance Officer  GRADE

COMPLETED STAFF ACTIONS CY JAN 2017 – DEC 2017

Director of Logistics

1. NORTH CENTRAL REGION WAS ASSIGNED 55 POWERED AIRCRAFT, 5 GLIDERS, AND 115 VEHICLES IN 2017.
2. FOR THE SECOND YEAR IN A ROW, NCR COMPLETED ALL ANNUAL INVENTORIES BEFORE THE 31 DECEMBER 2017 DEADLINE.
3. THE NORTH CENTRAL REGION PROPERTY MANAGEMENT OFFICER OF THE YEAR WAS MAJOR BOBBY REDFIELD OF THE MISSOURI WING.
4. THE NCR DCS LOGISTICS ASSISTED WITH REPORTS OF SURVEY AND INVESTIGATIONS.
5. THE NCR DCS LOGISTICS ASSISTED WITH EQUIPMENT RETIREMENTS.
6. THE NCR DCS LOGISTICS ASSISTED WITH ENTERING NEW EQUIPMENT IN THE REGION INVENTORY.
7. THE NCR DCS LOGISTICS MONITORED VEHICLE UTILIZATION AND REPORTING.
8. THE NCR DCS LOGISTICS SERVED ON THE NCR FINANCE COMMITTEE AND AS ACTIVITY DIRECTOR AT NATIONAL BLUE BERET.
9. THE NCR DCS LOGISTICS COMPLETED SOME REPORTS AS REQUESTED.
10. THE NCR DCS LOGISTICS MAINTAINED CONTACT WITH WING COUNTERPARTS.
11. THE NCR DCS LOGISTICS MAINTAINED CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
12. THE NCR DCS LOGISTICS PARTICIPATED IN REGION MEETINGS.
13. THE NCR DCS LOGISTICS ATTENDED SEVERAL NCR WING CONFERENCES, THE JOINT NCR/NEWG CONFERENCE IN BELLEVUE, NE, AND THE NATIONAL CONFERENCE IN SAN ANTONIO, TX.

Supply Officer

1. THESE DUTIES ARE HANDLED BY THE NCR DCS LOGISTICS.

Transportation Officer

1. THESE DUTIES ARE HANDLED BY THE NCR DCS LOGISTICS.

Maintenance Officer

1. THESE DUTIES ARE HANDLED BY THE NCR DCS LOGISTICS.
APPENDIX IV: Director of Communications – Data and Statistics

COMMUNICATIONS

Director of Communications
Communications Licensing Officer
ORMS Officer
HF Coordination Officer

Lt Col JAMES W. WINNEY
Lt Col JON C. MORRIS
GRADE
GRADE

COMPLETED STAFF ACTIONS CY JAN 2017 – DEC 2017

Director of Communications
1. COMPLETED THE REGION COMMUNICATIONS PLAN.
2. THE NCR COMMUNICATOR OF THE YEAR FOR 2017 WAS 1ST LT THOMAS GUILFORD OF THE NEBRASKA WING.
3. THE NCR DCS COMMUNICATIONS WORKED TO ESTABLISH ADDITIONAL RADIO STATIONS IN NCR AND IMPROVE NET PARTICIPATION.
4. THE NCR DCS COMMUNICATIONS COMPLETED SOME REPORTS AS REQUESTED.
5. THE NCR DCS COMMUNICATIONS MAINTAINED REGULAR CONTACT WITH WING COUNTERPARTS.
6. THE NCR DCS COMMUNICATIONS MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
7. THE NCR DCS COMMUNICATIONS PARTICIPATED IN REGION SOME MEETINGS.

Communications Licensing Officer
1. MANAGES THE COMMUNICATIONS USERS GROUP ON GMAIL.

ORMS Officer
1. NONE. MANAGED BY OTHER COMMUNICATIONS STAFF.

HF Coordination Officer
1. NONE. MANAGED BY OTHER COMMUNICATIONS STAFF.

Communications Operations
1. CONDUCTED SATURDAY MORNING HF TRAINING NETS IN WHICH ALL WINGS PARTICIPATED.
2. THE REGION HAS TWO HF STATIONS (NORTH DAKOTA AND NEBRASKA) OPERATING.

Communications Facilities and Equipment
1. NO REPORT RECEIVED.
APPENDIX V: Director of Professional Development - Data and Statistics

Professional Development

Director of Professional Development  Col ERICA R. WILLIAMS

COMPLETED STAFF ACTIONS CY JAN 2017 – DEC 2017

Director of Professional Development

1. 17-24 JUNE 2017, REGION STAFF COLLEGE, FREMONT, NEBRASKA
2. 26-31 DEC 2017, REGION STAFF COLLEGE, KANSAS CITY, MISSOURI
3. RECORDS WERE REVIEWED FOR REGION STAFF MEMBERS AND ADVANCEMENT ENCOURAGED.
4. 246 MEMBERS OF NORTH CENTRAL REGION COMPLETED LEVEL 1 AND EARNED THE MEMBERSHIP RIBBON IN 2017 AND OF THAT TOTAL THE NCR STAFF ACCOUNTED FOR 1.
5. 51 MEMBERS OF NORTH CENTRAL REGION COMPLETED LEVEL 2 AND EARNED THE BENJAMIN O. DAVIS AWARD IN 2017.
6. 28 MEMBERS OF NORTH CENTRAL REGION COMPLETED LEVEL 3 AND EARNED THE GROVER LOENING AWARD IN 2017 AND OF THAT NUMBER THE NCR STAFF ACCOUNTED FOR 1.
7. 23 MEMBERS OF NORTH CENTRAL REGION COMPLETED LEVEL 4 AND EARNED THE PAUL GARBER AWARD IN 2017 AND OF THAT NUMBER THE NCR STAFF ACCOUNTED FOR 2.
8. 9 MEMBERS OF NORTH CENTRAL REGION COMPLETED LEVEL 5 AND EARNED THE GILL ROBB WILSON AWARD IN 2017 AND OF THAT NUMBER THE NCR STAFF ACCOUNTED FOR 1.
9. THE PROFESSIONAL DEVELOPMENT OFFICER OF THE YEAR FOR 2017 IN NCR WAS 1ST LT JASON ODOM OF THE MISSOURI WING.
10. NCR DCS PROFESSIONAL DEVELOPMENT SERVED ON THE NCR PROMOTION BOARD. 28 MEMBERS OF NCR EARNED THEIR LT COL PROMOTION IN 2017.
11. THE NCR DCS PROFESSIONAL DEVELOPMENT COMPLETED SOME REPORTS AS REQUESTED.
12. THE NCR DCS PROFESSIONAL DEVELOPMENT MAINTAINED CONTACT WITH WING COUNTERPARTS.
13. THE NCR DCS PROFESSIONAL DEVELOPMENT MAINTAINED CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
14. THE NCR DCS PROFESSIONAL DEVELOPMENT PARTICIPATED IN SOME REGION MEETINGS.
15. THE NCR DCS PROFESSIONAL DEVELOPMENT COMPLETED THE ANNUAL IG REFRESHER COURSE.
16. THE NCR DCS PROFESSIONAL DEVELOPMENT EARNED A SENIOR RATING IN INSPECTOR GENERAL.
APPENDIX VI: Staff Officers - Data and Statistics

Director of Administration                         Maj KIM M. BROGREN
Director of Personnel                              Lt Col ANNA-MARIE BISTODEAU
Director of Recruiting and Retention               Maj THOMAS J. ATWOOD
Director of Plans and Programs                     Lt Col JOE CURRY
Director of Public Affairs                         Lt Col DAVID M. HALPERIN
Director of Information Technology                 Maj MATT I. KOPP
Finance - Financial Statement                     Lt Col MELISSA PLUM
Chaplain                                          Lt Col DONALD S. MIKITTA
Historian                                         Col REGENA M. AYE
Health Services                                   Lt Col MARK K. HUNTINGTON

COMPLETED STAFF ACTIONS CY JAN 2017 – DEC 2017

Director of Administration
  1. CONSOLIDATED MONTHLY REPORTS OF STAFF AND WING ACTIVITIES.

Director of Personnel
  1. NCR/DP SERVED AS A MEMBER OF THE AWARDS REVIEW BOARD UNDER THE LEADERSHIP OF COL THOMAS B. THEIS. OTHER MEMBERS OF THE AWARDS BOARD INCLUDED LT COL BONNIE J. BRAUN AND CMSGT MICHAEL A. MUDRY.
  2. THE NCR SENIOR MEMBER OF THE YEAR FOR 2017 WAS SMSGT GEORGE KELLISON OF THE IOWA WING.
  3. NCR/DP SERVED AS A MEMBER OF THE PROMOTION REVIEW BOARD FOR SENIORS UNDER THE LEADERSHIP OF COL THOMAS D. WESTON. THIS BOARD INCLUDED CMSGT MICHAEL A. MUDRY, COL DAVID E. PLUM, AND COL THOMAS B. THEIS. THE SAME BOARD SERVES AS THE SENIOR NCO PROMOTION REVIEW BOARD.
  4. NCR/DP SERVED ON STAFF AT THE CADET HONOR ACADEMY AT CAMP RIPLEY, MN.
  5. THE NCR/DP COMPLETED REPORTS AS REQUESTED.
  6. THE NCR/DP MAINTAINED REGULAR CONTACT WITH WING COUNTERPARTS.
  7. THE NCR/DP MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
  8. THE NCR/DP PARTICIPATED ACTIVELY IN REGION MEETINGS.
  9. THE NCR/DP ATTENDED THE MINNESOTA WING CONFERENCE AND THE JOINT NCR/NEWG CONFERENCE IN BELLEVUE, NE. SHE ALSO SERVED ON THE PLANNING COMMITTEE FOR THE NCR CONFERENCE.
10. NCR/DP ATTENDED RCSC IN OMAHA, NE.
11. NCR/DP SERVES AS A CDI IN MINNESOTA WING.

Director of Recruiting and Retention
1. NORTH CENTRAL REGION GREW 4.6% IN 2017 FROM 3,969 MEMBERS AT THE END OF 2016 TO 4,152 MEMBERS AT THE END OF 2017.
2. THE NCR RECRUITING AND RETENTION OFFICER COMPLETED REPORTS AS REQUESTED AS WELL AS ADDITIONAL REPORTS FOR THE REGION COMMANDER.
3. THE NCR RECRUITING AND RETENTION OFFICER MAINTAINED REGULAR CONTACT WITH WING COUNTERPARTS.
4. THE NCR RECRUITING AND RETENTION OFFICER MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
5. THE NCR RECRUITING AND RETENTION OFFICER PARTICIPATED ACTIVELY IN REGION MEETINGS.
6. THE NCR RECRUITING AND RETENTION OFFICER EARNED A MASTER RATING IN CADET PROGRAMS
7. THE NCR RECRUITING AND RETENTION OFFICER COMPLETED LEVEL 4 OF THE SENIOR MEMBER PROFESSIONAL DEVELOPMENT PROGRAM AND EARNED THE GARBER AWARD.
8. THE NCR RECRUITING AND RETENTION OFFICER TAUGHT AT A TLC BASIC COURSE ON 30 SEPTEMBER IN NORTH DAKOTA WING.
9. THE NCR RECRUITING AND RETENTION OFFICER COMPLETED THE ONLINE UNIT COMMANDER'S COURSE.

Director of Plans & Programs
1. NCR/XP COMPLETED SPECIAL PROJECTS FOR THE REGION COMMANDER RELATED TO WEBSITE ITEMS, EVENTBRITE DEPLOYMENT, AND STATISTICAL ANALYSIS.
2. NCR/XP COMPLETED REPORTS AS REQUESTED.
3. NCR/XP MAINTAINED CONTACT WITH PROJECT PARTNERS IN NCR/IT.
4. THE NCR/XP MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.

Director of Public Affairs
1. THE COLONEL ROBERT V. "BUD" PAYTON PUBLIC AFFAIRS OFFICER OF THE YEAR FOR NCR WAS 2D LT MARIA S. KLOSTERMAN OF THE SOUTH DAKOTA WING.
2. SEVERAL MEMBERS OF NORTH CENTRAL REGION WON BALSEM AWARDS FOR THEIR WORK IN 2017: LT COL DAVID MILLER (2), MISSOURI WING; 2D LT MARIA KLOSTERMAN (2), SOUTH DAKOTA WING; LT COL DAREN JAEGEER, KANSAS WING.
3. LT COL DAVID MILLER OF MISSOURI WING ALSO EARNED A CERTIFICATE OF MERIT FOR HIS PUBLIC AFFAIRS WORK IN 2017.
4. LT COL DAVID MILLER AND 1ST LT KATIE MAZOS EARNED AWARDS OF EXCELLENCE FOR THEIR PUBLIC AFFAIRS WORK IN 2017.
5. NO ACTIVITY FOR NCR/PA FOR 2017.

Director of Information Technology
1. NCR/IT MAINTAINED THE REGION WEBSITE, SOCIAL MEDIA ACCOUNTS, AND OFFICE 365 INSTALLATION.
2. NCR/IT SERVES ON A NATIONAL COMMITTEE FOR IT.
3. NCR/IT PROVIDED DATA AND REPORTS FOR THE REGION COMMANDER
4. NCR/IT RESEARCHED AND DEPLOYED A PAYMENT PLATFORM FOR REGION USE.
5. NCR/IT IMPLEMENTED ONLINE STAFF REPORTING
6. NCR/IT PRESENTED AT THE ILLINOIS WING CONFERENCE ON IT IN CAPES OPERATIONS.
7. NCR/IT ASSISTED ALABAMA WING WITH WESS OFFICE 365 SET UP.
8. NCR/IT COMPLETED REPORTS AS REQUESTED.
9. NCR/IT MAINTAINED CONTACT WITH WING COUNTERPARTS.
10. NCR/IT MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
11. NCR/IT COMPLETED CLC IN NOVEMBER 2017.
12. NCR/IT COMPLETED LEVEL 3 OF THE SENIOR MEMBER PROFESSIONAL DEVELOPMENT PROGRAM AND EARNED THE LOENING AWARD.
13. NCR/IT ATTENDED NESA.
14. NCR/IT PROMOTED TO MAJOR.

Information Technology Officer
1. NONE.

Finance - Financial Statement
1. THE FINANCE COMMITTEE CONSISTED OF COL REGENA M. AYE, COL WILLIAM E. KAY, COL THOMAS B. THEIS, COL THOMAS D. WESTON, LT COL BONNIE J. BRAUN, LT COL MELISSA PLUM, SMSGT RICKEY G. FRANZ, AND COL DAVID E. PLUM (NON-VOTING MEMBER)
2. THE ANNUAL BUDGET FOR NCR FOR FY17 WAS $51,150.00
3. MAJOR ACTIVITIES NCR FUNDED INCLUDED RSC (2), CADET COMPETITION, CADET HONOR ACADEMY, CHAPLAIN STAFF COLLEGE, REGION CADET LEADERSHIP SCHOOL (2), CONFERENCE EXPENSES, AND ADMINISTRATIVE/TRAVEL EXPENSES.
4. INCOME RECEIVED WAS $51,150. PLANNED EXPENSES WERE $51,150.
5. FINANCE COMMITTEE MEETINGS WERE HELD ON 20 FEBRUARY, 19 JUNE, 31 AUGUST, AND 27 NOV IN 2017.
6. NCR/FM ATTENDED THE JOINT NCR/NE WING CONFERENCE IN OMAHA, 24-26 MARCH 2017.
7. NCR/FM ATTENDED THE NEBRASKA WING ENCAMPMENT AS A TRAINING OFFICER.
8. NCR/FM COMPLETED MONTHLY PAPERWORK AS REQUESTED FOR SUBMISSION TO NHQ.
9. NCR/FM MONITORED THE BUDGET AND ASSISTED WITH BUDGET CREATION, APPROVAL, AND SHARING WITH HQ.
10. NCR/FM MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
11. NCR/FM PARTICIPATED ACTIVELY IN REGION MEETINGS.
12. NCR/FM ATTENDED SEVERAL NCR WING CONFERENCES, THE JOINT NCR/NEWG CONFERENCE IN BELLEVUE, NE, AND THE NATIONAL CONFERENCE IN SAN ANTONIO, TX.

Chaplain
1. NORTH CENTRAL REGION HAD 45 CHAPLAINS AND 7 MISSION CHAPLAINS IN 2017.
2. NORTH CENTRAL REGION AND ROCKY MOUNTAIN REGION JOINTLY HOSTED A CHAPLAIN REGION STAFF COLLEGE IN OMAHA, NEBRASKA, 24-27 APRIL 2017, AT THE COLUMBAN FATHERS RETREAT CENTER.
4. NCR/HC ENCOURAGED THE SUBMISSION OF CHAPLAIN AWARDS.
5. NCR/HC COMPLETED REPORTS AS REQUESTED.
6. NCR/HC MAINTAINED REGULAR CONTACT WITH WING COUNTERPARTS.
7. NCR/HC MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS AND CHAPLAIN CORPS STAFF.
8. NCR/HC PARTICIPATED ACTIVELY IN REGION MEETINGS.
9. NCR/HC ATTENDED SEVERAL NCR WING CONFERENCES, THE JOINT NCR/NEWG CONFERENCE IN BELLEVUE, NE, AND THE NATIONAL CONFERENCE IN SAN ANTONIO, TX.
10. NCR/HC WORKED ON MISSION CHAPLAIN AND CHAPLAIN SUPPORT SPECIALIST AND CHAPLAIN SUPPORT TEAM TRAINING.
11. NCR/HC ATTENDED THE CHESS TRAIN THE TRAINER COURSE.
12. NCR/HC WORKED ON PROCESSING CHAPLAIN AND CHARACTER DEVELOPMENT INSTRUCTOR APPLICATIONS/MATERIALS.
13. NCR/HC SERVED ON STAFF FOR THE JOINT NORTH CENTRAL REGION/ROCKY MOUNTAIN REGION CHAPLAIN STAFF COLLEGE IN OMAHA, NEBRASKA.
14. NCR/HC SUPPORTED THE REGION HONOR ACADEMY AT CAMP RIPLEY, MN.
15. NCR/HC SUPPORTED THE MN WG ENCAMPMENT AT CAMP RIPLEY, MN.
16. NCR/HC COMPLETED TLC BASIC AND INTERMEDIATE COURSES.
17. NCR/HC ATTENDED A SPAATZ AWARD CEREMONY IN MINNESOTA WING FOR CADET HALL.
18. NCR/HC SUPPORTED SEVERAL UNITS IN MN WG AT ACTIVITIES AND FOR MEETINGS.
19. NCR/HC PARTICIPATED IN WREATHS ACROSS AMERICA.
20. NCR/HC ATTENDED LOCAL AIR FORCE ASSOCIATION MEETINGS.

Historian
1. THE NCR HISTORIAN OF THE YEAR FOR 2017 WAS CAPT MARK R. TRIPLETT OF THE MINNESOTA WING.
2. NCR/HO CHANNELED INFORMATION FROM NHQ TO WING COUNTERPARTS.
3. NCR/HO FOLLOWED UP WITH WING COUNTERPARTS AND COMMANDERS ON HISTORY COMPLETIONS.
4. NCR/HO ANSWERED QUESTIONS FROM WING COUNTERPARTS REGARDING HISTORIES.

Health Services
1. NO INFORMATION.
2. ASSISTANT HEALTH SERVICES OFFICER MAJOR PALMER ATTENDED THE NFA IN FREMONT, NE AND INSTRUCTED.
APPENDIX VII: Special Staff Officers – Data and Statistics

**Inspector General**  
Lt Col JEFFREY MORRIS

**Safety**  
Lt Col SARAH WILDMAN

**Government Relations**  
Col KEVIN SLIWINSKI

**Legal**  
Lt Col JOTHAM BLODGETT

COMPLETED STAFF ACTIONS CY JAN 2017 – DEC 2017

**Inspector General**

1. NCR/IG WORKED WITH WING COUNTERPARTS ON COMPLAINTS.
2. NCR/IG WORKED WITH WING COUNTERPARTS ON COMPLIANCE.
3. NCR/IG PROVIDED REPORTS FOR THE REGION COMMANDER REGARDING COMPLAINTS AND COMPLIANCE.
4. NCR/IG COMPLETED REPORTS AS REQUESTED.
5. NCR/IG MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
6. NCR/IG PARTICIPATED IN REGION MEETINGS AND NATIONAL IG STAFF CALLS.
7. NCR/IG FACILITATED A GO TO MEETING SESSION FOR THE NATIONAL ONLINE UCC.
8. NCR/IG COMPLETED IG ANNUAL REFRESHER IN OCTOBER 2017.

**Safety**

2. THE NCR SAFETY OFFICER OF THE YEAR FOR 2017 WAS MAJOR MICHAEL BORDONARO OF THE MINNESOTA WING.
3. NCR/SE SERVED ON THE NCR MEMBERSHIP BOARD.
4. NCR/SE WROTE, SENT, AND TRACKED COMPLETION OF THE MONTHLY SAFETY BRIEFING FOR REGION STAFF.
5. NCR/SE FOLLOWED UP ON SIRS ENTRIES AND SAFETY SURVEYS.
6. NCR/SE PROVIDE INPUT TO THE COMMANDER FOR SIRS ITEMS.
8. NCR/SE COMPLETED REPORTS AS REQUESTED.
9. NCR/SE MAINTAINED REGULAR CONTACT WITH WING COUNTERPARTS.
10. NCR/SE MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
11. NCR/SE PARTICIPATED ACTIVELY IN REGION MEETINGS.
12. NCR/SE ATTENDED THE MISSOURI WING CONFERENCE AND THE JOINT NCR/NEWG CONFERENCE IN BELLEVUE, NE.
14. NCR/SE COMPLETED LEVEL 4 OF THE SENIOR MEMBER PROFESSIONAL DEVELOPMENT PROGRAM.
15. NCR/SE COMPLETED THE ONLINE UNIT COMMANDERS COURSE.
17. NCR/SE PROMOTED TO LT COL ON 13 JUNE 2017.

Government Relations
1. THE GEORGE TUXEDO LEGISLATIVE OFFICER OF THE YEAR FOR 2017 FOR NORTH CENTRAL REGION WAS 2D LT MANFORD STEELE OF THE SOUTH DAKOTA WING.
2. NCR FLEW LEGISLATORS IN MINNESOTA WING AND SOUTH DAKOTA WING IN 2017.
3. NCR/GR COMPLETED REPORTS AS REQUESTED.
4. NCR/GR MAINTAINED REGULAR CONTACT WITH WING COUNTERPARTS.
5. NCR/GR MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
6. NCR/GR PARTICIPATED IN REGION MEETINGS.
7. NCR/GR ATTENDED THE MINNESOTA WING CONFERENCE THE JOINT NCR/NEWG CONFERENCE IN BELLEVUE, NE, AND PARTICIPATED IN LEGISLATIVE DAY.

Legal
1. NCR/JA PROVIDED ADVICE ON NUMEROUS MATTERS TO THE COMMANDER
2. NCR/JA ASSISTED WITH CONTRACT APPROVALS IN THE REGION.
3. NCR/JA ASSISTED WITH RESOLVING AN ISSUE IN MINNESOTA WING THAT INVOLVED NORTH CENTRAL REGION AND A HANGAR USED FOR NATIONAL FLIGHT ACADEMY MANKATO.
4. NCR/JA COMPLETED SOME REPORTS.
5. NCR/JA MAINTAINED CONTACT WITH WING COUNTERPARTS.
6. NCR/JA MAINTAINED REGULAR CONTACT WITH PERTINENT NATIONAL HEADQUARTERS STAFF.
7. NCR/JA PARTICIPATED IN REGION MEETINGS.
8. NCR/JA ATTENDED AND INSTRUCTED AT THE NFA IN MANKATO, MN.
THIS ANNUAL REPORT IS FAITHFULLY EXECUTED AND SUBMITTED BY THE BELOW SIGNED CIVIL AIR PATROL HISTORIAN REPRESENTING THE AFOREMENTIONED UNIT. ALL INFORMATION IS RECORDED AS SUBMITTED BY THE VARIOUS DEPARTMENTS AND ASSIGNED PERSONNEL “AS IS” AND REPRESENTS STATISTICAL DATA, FINANCIAL STATEMENTS, AND UNIT ACTIVITIES FOR THE SPECIFIED PERIOD OF ASSESSMENT AND RECORDING. THE UNIT HISTORIAN IS NOT RESPONSIBLE FOR THE VERACITY OR ACCURACY OF INFORMATION.

Submitted by

Regena M. Aye, Col, CAP

North Central Region Department of the Historian